

The Leslie Harris Centre of Regional Policy and Development

## Major Activities, 2004/5 – 2010/11



April, 2011

The Harris Centre is Memorial University's hub for public policy and regional development issues.

We link Memorial researchers with groups all over Newfoundland and Labrador, supporting active community engagement throughout the research process.

Working with all units at Memorial, we build connections, encourage informed debate and support collaboration, enhancing the University and the Province through mutually beneficial partnerships.



Interested in learning more about what the Harris Centre can do for you?

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## Appendix 1: Applied Research Fund

Researcher(s) and Amount Approved	Title and Description of Research Project	Knowledge Mobilization
2005-06 (\$100,000)		
Dr. Ian Fleming, Dr. Blair Adams and Dr. David Côté, Ocean Sciences Centre (\$14,670)	Building the road to proactive and scientifically sound management of exploited fish populations in NL in the context of regional development	The results of this study were presented at a workshop on Marine Protected Areas held in Eastport in August 2008.
Dr. James Feehan, Department of Economics (\$14,200)	Federal Government Presence in NL: Trends and Implications	Press release; press conference; report mailed to federal, provincial, municipal governments; report posted to Harris Centre website; coverage in media (NTV, CBC, CBC radio, VOCM, Telegram).
Dr. Paul Snelgrove and Dr. Ian Bradbury, Ocean Sciences Centre (\$9,530)	Dispersal and active retention of larval smelt in estuaries of St. Mary's Bay, NL	Workshop in cooperation with the Irish Loop Development Board held in St. Vincent's on Feb. 10, 2010
Dr. Doug May, Department of Economics (\$15,000)	State of the Province: Socio-Economic Indicators about Well-Being	Workshop held in conjunction with consultations by the Canadian Index of Wellbeing on June 21, 2007
Dr. Michael Wernerheim, Department of Economics (\$10,000)	Upstream-Downstream Co-agglomeration of Advance Service Industries in Rural Canada: Implications for Regional Economic Policy (\$10,000)	Synergy Session held March 2007.
Dr. Luise Hermanutz, Department of Biology and Dr. Wilf Nichols, Botanical Gardens (\$6,600)	Biodiversity and Sustainable Ecotourism: Inspiring Rural Communities to Use and Protect our Natural Heritage	CD and field guide distributed during a Regional Workshop in Plum Point on May 2, 2007.

Researcher(s) and Amount Approved	Title and Description of Research Project	Knowledge Mobilization
Dr. Stephen Tomblin, Department of Political Science (\$15,000)	Economic Development, Governance and Regionalism in NL: From Slippery Slopes to Best Practices	Communications consultant hired to interview key stakeholders (including DMs), synthesize the findings with Tomblin's report and produce a "synthesis report". A workshop was held with participants to communicate the results. Finally, an online forum was developed and tested, with weekly posts from the report, and the results reported at the Knowledge in Motion 2008 Conference.
Dr. Majid Abdi, Faculty of Engineering and Applied Science (\$15,000)	Evaluating the Feasibility of Using Waste Heat as an Economic Driver in Stephenville, NL	Project lapsed due to closure of Stephenville mill. With the approval of ACOA and INTRD, the funding initially allocated for this project supported knowledge mobilization of the other seven projects.
2006-07 (\$93,190)		

Researcher(s) and Amount Approved	Title and Description of Research Project	Knowledge Mobilization
Dr. Wade Locke, Department of Economics (\$15,000)	Supporting the Contribution of Higher Education Institutions to Regional Development Within Atlantic Canada	Wade Locke, Elizabeth Beale and Cyril Farrell attended the OECD international conference in Valencia, Spain in the fall of 2007 to present the findings of the report. A "Memorial Presents" was held in St. John's in January 2008 on the role of universities and colleges in regional development. A press release was issued on May 6, 2009, and an article printed in The Telegram. A final report was prepared by Dr. Locke, containing lessons learned from other jurisdictions applicable to NL, which was printed and circulated to stakeholders, along with a press release.
Dr. Scott Lynch, Department of Economics (\$8,000)	Understanding the Dynamics of Out-Migration: An Analysis of Regional Demographic Change	Dr. Lynch led two "Synergy Sessions", the first in St. John's on May 16, 2008, and the second in Corner Brook on January 12, 2009. An article based on his research also appeared in the Newfoundland Quarterly.
Alastair O'Reilly, Marine Institute, Keith Storey, Department of Geography and David Vardy, Harris Centre (\$15,000)	Fisheries Policy and Community Sustainability in Newfoundland and Labrador	Project cancelled when Mr. O'Reilly was appointed Deputy Minister of Fisheries and Aquaculture. Funding was reallocated to communication of other ARF projects, with the approval of ACOA and INTRD.
Mark Jones, PhD candidate in Anthropology (\$5,190)	How Mediating Organizations Contribute to the Social Reproduction of Rural Localities	Mr. Jones led a "Synergy Session" on April 27, 2007, and a PhD seminar in the Department of Anthropology in April 2008.
Dr. David Schneider and Dr. Paul Snelgrove, Faculty of Science (\$10,000)	Marine Protected Areas: Policy Context and Science Basis in Newfoundland and Labrador	The results of this study were presented at a workshop on Marine Protected Areas held in Eastport in August 2008.

Researcher(s) and Amount Approved	Title and Description of Research Project	Knowledge Mobilization
Dr. Mohammed Tariq Iqbal and Dr. Neil Bose, Faculty of Engineering and Applied Science (\$10,000)	Design of a Hybrid Energy System for Battle Harbour Island in Labrador (\$10,000)	The results of this study were presented at a workshop on Marine Protected Areas held in Eastport in August 2008. The research has been followed up with a second ARF project in 2007/2008 in Labrador. It eventually became a part of a NALCOR – MUN collaboration in Ramea.
Dr. Paul Snelgrove, Faculty of Science (\$15,000)	Genetic Determination of the Uniqueness of Holyrood Pond Cod and Hake Populations (\$15,000)	Workshop in cooperation with the Irish Loop Development Board held on Feb. 10, 2010. Dr. Paul Snelgrove cites this project as key to the award of \$5 million from NSERC for Canadian Healthy Oceans Network (CHONe).
Dr. Dag Friis, Faculty of Engineering and Applied Science (\$15,000)	Boat Building Design for the Yacht Fleet	A preliminary design was presented to the Department of Transportation in early 2008. Dr. Friis is continuing to work on this project with graduate students.
2007-08 (\$74,150)		
Wayne King, Faculty of Business Administration (\$11,650)	Business Case Writing Project: NL and the Republic of Ireland.	Project completed; needs mobilizing
Dr. Mohammad Tariq Iqbal, Faculty of Engineering (\$13,000)	Design of Hybrid Power Systems for Port Hope Simpson and Cartwright, Labrador	Several follow-up discussions with SouthEastern Aurora Development Corporation. SADC incorporated results of the research into their new 3 year strategic plan. It eventually became a part of a NALCOR – MUN collaboration in Ramea.
Janice Esther Tulk, Department of Folklore (\$15,000)	Welta'q – It Sounds Good: Sound Recordings of Mi'kma'ki	A CD release party was held at the St. John's Arts and Culture Centre in October 2009, attended by Mi'Kmaq representatives.

Researcher(s) and Amount Approved	Title and Description of Research Project	Knowledge Mobilization
Dr. Trevor Bell, Department of Geography (\$5,000)	Climate Change and Renewable Resources in Labrador: Looking Toward 2050	Trevor Bell and John Jacobs delivered a conference in North West River on March 11-13, 2008, which was attended by 135 participants from over 30 agencies.
Dr. Trevor Bell, Department of Geography (\$2,000)	Building Government and Industry Partnerships in Seabed Mapping Across the North Atlantic	Memorial hosted international conference and report produced.
Dr. Denis Mulcahy, Faculty of Education (\$15,000)	An Investigation into the Nature of Education in a Rural and Remote Region of the Province of NL: The Straits	Dr. Mulcahy presented results in Labrador Straits.
Dr. Gerald Galway and Dr. David Dibbon, Faculty of Education (\$12,500)	Research Incubation Fund for "Symposium 2008: Post-Confederation Educational Reform: From Rhetoric to Reality"	A three-day conference was held on May 7-9, 2008, featuring the reports commissioned by the Harris Centre. Proceedings from the conference were printed, containing 25 reports on post-Confederation education issues.
2008-09 (\$125,355)		
Sarah-Patricia Breen, Masters student, Department of Geography (\$6,721)	The Use of Small-scale Hydroelectric Power Generation as a Tool for Sustainable Development in Rural Newfoundland and Labrador	A "Memorial Presents" forum was held at Memorial University on January 19, 2009.
Dr. Tom Cooper, Faculty of Business Administration (\$13,425)	Defining "Strategic Risk" Within The Domain Of The Public Sector, Positioning Memorial University as a National and International Leader in This Domain	Knowledge mobilization plan is under development in partnership with Municipalities Newfoundland and Labrador



Researcher(s) and Amount Approved	Title and Description of Research Project	Knowledge Mobilization
Dr. Beverley Diamond, Centre for Music, Media and Place (Faculty of Music and Department of Folklore) (\$15,000)	Comparing Traditional Fiddle and Accordion Music from across Canada	Project is in final stages of production. The book has been copy edited and the researcher is awaiting signature from guest producer to finalize CD production at which point we will develop a KMB plan. Extension has been granted.
Dr. Ivan Emke, Sir Wilfred Grenfell College (\$13,180)	Going Beyond Standard Socio-Economic Indicators to Describe the Attractions Posed by Rural Areas	Video vignettes of Twillingate were presented at the Knowledge in Motion 2008 Conference.
Prof. Andy Fisher, Faculty of Engineering and Applied Science (\$8,000)	Energy Production in NL: A Critical Review of the Government of Newfoundland and Labrador's Energy Plan 2007	A "Memorial Presents" forum was held at Memorial University on January 19, 2009.
Dr. Kelly Hawboldt, Faculty of Engineering and Applied Science (\$11,500)	The Technical Feasibility of Opal Gas applications in Labrador (to reduce gas sniffing by youth)	The Genesis Group is leading a project advisory committee to follow up on the recommendations of the report.
Dr. Nikita Lyssenko, Department of Economics (\$12,529)	An Estimation of the Benefits of Whale Conservation on the Coast of Newfoundland and Labrador	Report completed, and being mobilized.
Dr. George Rose, Marine Institute (\$15,000)	Northern Cod Life Histories - A Common Garden Approach to Determine Why They Have Changed?	Report recently submitted. Knowledge mobilization plan under development.
Dr. Yolanda Wiersma, Department of Biology (\$15,000)	The Potential Role of Coyote Predation on Caribou Populations on the Island of Newfoundland	

Researcher(s) and Amount Approved	Title and Description of Research Project	Knowledge Mobilization
Dr. Sue Ziegler, Department of Earth Sciences (\$15,000)	Linking Organic Matter to Disinfection By-product Formation in Drinking Water Supplies	Project finished- KMb plan in development.
2009-10 (\$113,820)		
Amy Hsiao, Engineering and Applied Science (\$6,500)	Materials Science in Entrepreneurship, Design and Community	Final report received.
Rainer Baehre, Historical Studies, SWGC (\$14,680)	Technological Applications of Heritage Data from the Humber River Basin Region	Project completed; Report received and accepted
Mohammad Tariq Iqbal, Engineering and Applied Science (\$15,000)	Feasibility Study of Pumped Hydro Energy Storage for Ramea Wind-Diesel Power System	Project completed. A report synthesizing three ARF projects is under development.
Scott MacKinnon, SafetyNet (\$11,816)	Safe Wharves Project	Project nearing completion; awaiting final report
Jeff Loder, Political Science (\$10,000)	Reform of the Common Fisheries Policy in the EU: Policy Formulation and the Policies of Decision-Making	Project nearing completion
Shafiq Alam, Engineering and Applied Science (\$14,700)	The development of application parameters for the treatment of mine water bodies with severe acid mine drainage pH>3 to promote Biological Polishing a sustainable solution for mine waste water	Project completed. Knowledge mobilization plan under development.

Researcher(s) and Amount Approved	Title and Description of Research Project	Knowledge Mobilization
Kenneth John Stevens, Education (\$13,820)	Knowledge Mobilization for e-Living – The Transfer of e-Skills from School Age to Adult Learners in Newfoundland and Labrador	Project extended
Cory Thorne, Folklore (\$12,304)	The Newfoundland and Labrador – Alberta Cultural Migration Project	Project nearing completion
Barbara Neis, SafetyNet (\$15,000)	Multiple Lives: Work-Related Mobility and Policy Implications for Workers, Families and Communities	Project nearing completion
2010-2011 (\$98,566.00)		
Ahmed, Mohammed, Engineering and Applied Science (\$10,000)	Wireless sensor networks for forest monitoring in NL	Project ongoing; minor extension requested and granted
Alam, Shafiq, Engineering and Applied Science (\$10,000)	Bioremediation of toxic metals in mine sites	Project ongoing; minor extension requested and granted
Allison, Jill, SafetyNet (\$8,860)	Defining rural NL through access to biomedical technology	Project nearing completion; awaiting final report
Gibson, Ryan, Geography (\$11,390)	Regional governance on Great Northern Peninsula	Project ongoing; extension granted
Hermanutz, Luise, Biology (\$14,925)	Intergenerational transfer of plant knowledge in Nunatsiavut	Project completed; leveraging work from a related project and will provide synthesized results
Olson, Kim, Geography (\$5,761)	Voluntary fishery closures in Western Newfoundland and Labrador	Project nearing completion; book to be published in May 2011

Researcher(s) and Amount Approved	Title and Description of Research Project	Knowledge Mobilization
Webb, Jeff, Geography (\$12,500)	MUN's Extension Service and its role in public policy	Project nearing completion
Wernerheim, Michael, Economics (\$15,000)	Assessment of the net economic contribution of the industrial forestry in NL	Project nearing completion
Winters, Tracey, Anthropology (\$10,130)	Turnaround migration between the Burin Peninsula and Northern Alberta	Project nearing completion

## Appendix 2: Immigration Research Fund

Researcher(s) and Amount Approved	Title and Description of Research Project	Knowledge Mobilization
2009-10 (\$30,000)		
Dr. Lan Gien (Nursing) and Dr. Rebecca Law (Pharmacy) (\$15,000)	Attracting and Retaining Immigrants to NL: Voices from the Newcomers	Report submitted to Citizenship and Immigration Canada
Dr. Anne-Marie Sullivan, Human Kinetics and Recreation (\$6,975)	Exploring the Meaning of 'Welcoming Communities' for Immigrants in Newfoundland	Report submitted to Citizenship and Immigration Canada
Barbary Burnaby (Education), Joan Whelan (Education) and Jose Rivera (Coalition on Richer Diversity) (\$8,025)	Pilot Project: A 20-Year Comparison on Immigrant Retention in NL	Report submitted to Citizenship and Immigration Canada

## Appendix 3: DFO-MUN Collaborative Agreement

Researcher(s) and Amount Approved	Title and Description of Research Project
2006-07 (\$100,000)	
Dr. Trevor Bell, Department of Geography	Habitat mapping in Gilbert Bay, Labrador – a marine protected area, Phase II
Dr. Joseph Wroblewski, Ocean Sciences Centre	Collection of field data for managing the Icelandic scallop fishery in Gilbert Bay, Labrador – a marine protected area
Dr. Dave Schneider and Dr. Paul Snelgrove, Ocean Sciences Centre	Pelagic fish (capelin and herring) research
Dr. Paul Snelgrove, Ocean Sciences Centre	Lobster Research in Leading Ticks
Dr. John Green, Department of Biology	Biological research on Atlantic cod ( <i>Gadus morhua</i> ) in Gilbert Bay, Labrador
2007-08 (\$123,904)	
Dr. Evan Edinger, Department of Biology, and Dr. Trevor Bell, Department of Geography (\$25,000)	Marine Habitat Mapping in Gilbert Bay, Labrador, Phase III
Dr. John Green, Department of Biology (\$13,100)	Monitoring the Ecology and Behaviour of the Atlantic Cod Population in the Gilbert Bay, Labrador, Marine Protected Area
Dr. Paul Snelgrove and Dr. Dave Schneider, Department of Biology (\$35,809)	Newly-Settled Juvenile Lobster in Open and Closed Areas: Exploring Recruitment to the Benthos
Dr. Paul Snelgrove and Dr. Dave Schneider, Department of Biology (\$38,859)	Lobster Populations in Open and Closed Areas: An Examination of Larval and Adult Life Stages
Dr. Dave Schneider, Department of Biology (\$6,200)	The Effects of Closed Areas Throughout Newfoundland on Local Lobster Populations and Implications for MPA Designation

Dr. Joseph Wroblewski, Department of Biology (\$4,936)	An Investigation of Recruitment of Icelandic Scallop for a Sustainable Fishery in the Gilbert Bay Marine Protected Area
2008-09 (\$13,500)	
Dr. John Green, Department of Biology (\$13,500)	Monitoring the Atlantic cod population and its behaviour in the Gilbert Bay, Labrador Marine Protected Area
2009-10 (\$21,040)	
Dr. John Green, Department of Biology (\$21,040)	Monitoring the Atlantic cod population and its behaviour in the Gilbert Bay, Labrador Marine Protected Area
2010-11 (\$21,040)	
Dr. John Green, Department of Biology (\$21,040)	Monitoring the Atlantic cod population and its behaviour in the Gilbert Bay, Labrador Marine Protected Area
2011-12 (\$21,040)	
Dr. John Green, Department of Biology (\$21,040)	Monitoring the Atlantic cod population and its behaviour in the Gilbert Bay, Labrador Marine Protected Area

## Appendix 4: Harris Centre RBC Water Research and Outreach Fund

Researcher(s) and Amount Approved	Title and Description of Research Project	Knowledge Mobilization
2010-2011 (\$60,000)		
Dr. Atanu Sarkar \$15,000 Department of Earth Sciences	<p>"A Study of Groundwater Quality of Private Wells in Western NL communities"</p> <p>This project will involve a study of private wells in the Humber Valley on Newfoundland's west coast. The researcher hopes to administer a population based survey in the region to those who rely on private wells for their drinking water. Focused group discussions and in-depth interviews will be used to determine residents' perspectives on drinking water, as well as environmental conditions and management strategies.</p>	
Dr. Susan Ziegler \$15,000 Department of Earth Sciences	<p>"Assessing the Role of Dissolved Organic Matter Source and Composition in Regulating the Yield of Disinfection Byproduct Contaminants in NL Drinking Water Supplies"</p> <p>This project will aim to gain a better understanding of precursor molecules in the reaction of dissolved organic matter (DOM) and the disinfectant chlorine byproducts (DBP) in Newfoundland and Labrador drinking water.</p>	



Researcher(s) and Amount Approved	Title and Description of Research Project	Knowledge Mobilization
<p>Dr. Cynthia Coles</p> <p>\$15,000</p> <p>Faculty of Engineering and Applied Science</p>	<p>“Arsenic Removal by Sand Filtration for Potable Water in Rural NL”</p> <p>This project will test arsenic removal in samples from rural water in Newfoundland and Labrador in order to find a simple and affordable solution to removing arsenic from the drinking water. If successful, the sand filtration model can be used to treat arsenic-plagued drinking water in remote and rural communities.</p>	
<p>Dr. Tahir Hussain</p> <p>\$15,000</p> <p>Faculty of Engineering and Applied Science</p>	<p>“Development of Predictive Models for Disinfectant by-products and Filtration Technology Assessment in Small Community Water Supply Systems”</p> <p>The aim is to conduct an in-depth study of three communities’ drinking water near the capital city throughout different seasons of the year. The samples will be studied in the lab and will form the basis for forming a predictive model for studying the formation and control of disinfectant byproducts in drinking water.</p>	

## Appendix 5: Harris Centre MMSB Waste Management Applied Research Fund

Researcher(s) and Amount Approved	Title and Description of Research Project	Knowledge Mobilization
2010-2011 (\$85,500)		
Dr. Shafiq Alam \$15,000  Faculty of Engineering and Applied Science	Production of biomaterials from solid biomass wastes for the mining industry.	
Dr. Kelly Hawboldt \$14,700  Faculty of Engineering and Applied Science	A risk-based evaluation of landfill gas flare efficiency using computational fluid dynamics (CFD)	
Dr. Helen Zhang \$15,000  Faculty of Engineering and Applied Science	Development of Advanced On-site Composting Technologies for Municipal Solid Waste Treatment	
Dr. Robert Helleur \$11,800  Department of Chemistry	Closing the loop on organic-based solid waste management: production of biochar for agricultural land and contaminant adsorption applications and for climate change	
Michelle Porter \$14,000  Folklore (grad student)	Informal recycling networks in St. John's as community interactions: waste management implications	

Researcher(s) and Amount Approved	Title and Description of Research Project	Knowledge Mobilization
Toby Rowe \$15,000 Sustainability Office, Memorial University	Memorial University (St. John's campus) Waste Audit	

## Appendix 6: Successful Applicants to the Strategic Partnership Initiative (SPI) Fund

Researcher(s) and Amount Approved	Title and Description of Research Project	Knowledge Mobilization
2005-06 (\$17,500)		
Jie Xiong, Faculty of Business Administration	A Fiscal Analysis of the Investment Issues for Policy Formation in NL	The Harris Centre brokered a meeting between Ed Power, board member of NL Housing Corporation and 1st Vice-Chair of the Home Builders Association, and Dr. Alex Faseruk, Faculty of Business, and Jie Xiong to discuss applications of the binomial OPM.
Roseanne Leonard, Faculty of Business Administration	Effective and Competitive Assistance for Young Businesses	A proposed Synergy Session featuring Roseanne had to be cancelled, since a recent promotion rendered her too busy to take part in such a session.
Colin Preston, Department of History	Provincial Economic Competitiveness in National and International Markets: A Newfoundland and Labrador Hydroelectric Link	Synergy Session held at Sir Wilfred Grenfell College in Corner Brook on November 30, 2006.
Amanda MacLean, Department of Political Science	A Review of Regional Competitiveness Policy and Research in NL	Report to be uploaded to the Harris Centre's website.
2006-07 (\$15,000)		
Kat Goetting, Marine Institute	The Effects of the Red Fish Fishery on the Newfoundland Economy	Report to be uploaded to the Harris Centre's website.
Colin Macdonald, Department of Political	Provincial Economic Competitiveness and the New	Report to be uploaded to the

Science	Urban Asymmetry	Harris Centre's website.
Karen Moores, Department of Political Science	Civic Engagement: Approaching Global Best Practices	Report not completed due to personal situation. As a result, it was agreed to waive contract commitments.
Deatra Walsh, Department of Sociology	Living and Working in Rural NL: Refreshing our Knowledge of Young Women's Perspectives	Two videos were produced, one profiling Deatra's research and another a Rick Mercer-like rant about government policy toward rural areas. Both videos will be uploaded to the Harris Centre's website shortly.
2007-08 (none awarded)		
2008-09 (\$14,500)		
Jenna Hawkins	Transitioning in and out of Parental Leave	Report completed
Ekaterina Lyssenko	Labour Market Development in Newfoundland and Labrador: Regional Challenges and Active Solutions	Extended for a second year
2009-10 (\$13,000)		
Ekaterina Lyssenko	Labour Market Development in Newfoundland and Labrador: Regional Challenges and Active Solutions (Extended for a second year)	Project in final stages. Waiting for final report.
2010-12 (\$24,500)		
Jenna Hawkins  Sociology  \$12,000	Family friendly policies in Newfoundland and Labrador: Towards an egalitarian, attractive and productive workforce	
James Quinlan  \$5,000	Food security in NL	

Raïsa Mirza Geography \$5,000	Engaging youth for sustainable coastal community economies	
Lynn Guppy Geography \$2,500	Canadian provincial policies for women in leadership	

## Appendix 7: John Kenneth Galbraith Lecture in Public Policy

The John Kenneth Galbraith Lectureship in Public Policy is intended to bring to Memorial University outstanding figures whose work reflects their commitment to excellence in scholarship and public affairs. Normally, the Lecturers have a national or international profile.

The John Kenneth Galbraith Lectureship in Public Policy is a joint initiative of the Office of the President, the Office of the Dean of Arts and the Harris Centre, and is one of the University's major public events during the academic year. It is named in honour of John Kenneth Galbraith, the internationally-renowned economist who was awarded an honorary doctorate of letters at Memorial's 1999 fall convocation.

The Galbraith Lecturer is selected by a committee appointed and chaired by the University President, consisting of the Dean of Arts and a dozen faculty members from various disciplines, and including the Director and Associate Director (Public Policy) of the Harris Centre. The Harris Centre serves as the secretariat for this group.

Year	Speaker	Topic
2009	Dr. Anthony Daniels (a.k.a., Dr. Theodore Dalrymple)	The Moral Roots of Economic Crisis
2008	Geir Haarde, Prime Minister of Iceland	Small Country, Big Results: The Case of Iceland
2007	Dr. Margaret MacMillan	The Shadow of the Past: How History Shapes the Present
2006	Dr. R. Kenneth Carty	Doing Democracy Differently: Is It Time for Electoral Reform in Canada?
2005	Jeffrey Simpson	Health vs. Higher Education: Must Higher Education Lose out?
2003	Hon. Roy J. Romanow	Governance, Accountability and Public Input: Building a Modern Health Care System
2002	Hon. Dr. Lloyd Axworthy	The Human Security Agenda: Prescriptions for Canada in an Age of Globalization

## Appendix 8: “Memorial Presents” Sessions Held

"Memorial Presents" is a series of public forums hosted by the Harris Centre. The format of a typical event features a presenter from Memorial University (hence, the name "Memorial Presents") as a main speaker, who discusses his or her recent work on a topic of public policy. The main speaker is accompanied by two or three panelists who complement – or challenge – the main presentation; these panelists may be from Memorial University or from outside. The session concludes with a question-and-answer session with the audience.

Three "Memorial Presents" are scheduled for the St. John's campus per year and one at Sir Wilfred Grenfell College. In addition, a "Memorial Presents" is scheduled in conjunction with each of the Harris Centre's four Regional Workshops.

The topic of each "Memorial Presents" deals with a major issue of public policy and is meant to be of broad general interest. Here is the list of "Memorial Presents" which have been held since the inception of the Harris Centre in October 2004:

**Untangling the Accord: the Atlantic Accord, Equalization and Offsets, an Independent Assessment (Memorial University, February 2, 2005).** The purpose of this forum was to achieve greater awareness of the public policy and financial issues surrounding the equalization / Atlantic Accord debate. It was organized in cooperation with Memorial University's Oil and Gas Development Partnership and the Department of Political Science. The main speaker was Dr. Wade Locke, Professor of Economics, who made a presentation on the new federal-provincial agreement, describing the key features of a very complex negotiation process and the agreement which resulted. A panel discussion followed the presentation and featured political scientists Drs. Chris Dunn and Stephen Tomblin and economist Dr. James Feehan.

**Fisheries Policy and Rural Revitalization: An Integrated Approach (Marine Institute, May 26, 2005).** This forum examined the seismic changes facing the province's fishing industry and suggested ways in which the fishery could survive into the 21st century. It was organized in conjunction with the Marine Institute. The main presentation was given by Alastair O'Reilly, Manager of the Canadian Centre for Fisheries Innovation. Members of the panel were Dr. Barbara Neis, Dr. Doug May and Bernard Bromley.

**A Dialogue on Social Innovation: Regional Approaches to Governance in Health, Education, Municipal Government and Economic Development (Memorial University, October 6th, 2005).** A presentation was given by Dr. Stephen Tomblin, a professor of Political Science and Medicine. Members of the panel were Joan Dawe, chair of the Eastern Regional Integrated Health Authority and former Deputy Minister of Health and Community Services; Dr. David Dibbon, professor and associate dean in the Faculty of Education; and Kelly Vodden, geographer.



**Fisheries Policy and Rural Revitalization: An Integrated Approach (New-Wes-Valley, November 30th, 2005).** A presentation by Alastair O'Rielly, Manager of the Canadian Centre for Fishery Innovation at the Marine Institute was held at the Waterfront Premises, Barbour Living Heritage Village. He was joined on this vital issue by George Feltham, council member with the FFAW, David Vardy, former president of the Marine Institute and former deputy minister of the Provincial Department of Fisheries, and Gabe Gregory, vice-president, Quinlan Group of Companies.

**Rebuilding the Grand Banks Fisheries: An Action Plan (Marine Institute, December 15th, 2005).** The Marine Institute and the Harris Centre hosted a public lecture by Dr. Arthur May, president emeritus of Memorial University and chair of the Advisory Panel on the sustainable management of straddling fish stocks in the northwest Atlantic. Dr. May's lecture described the action plan presented by the Advisory Panel to the Minister of Fisheries and Oceans. Reaction to Dr. May's lecture was from Dr. George Rose, professor and chair of Fisheries Conservation; John Joy, Q.C., marine lawyer and chair of the Fisheries Institute for North Atlantic Islands; and Francoise Enguehard, a journalist, communications consultant and writer.

**Teacher Stress and Working Conditions: Implications for Teaching and Learning (Memorial University, February 6th, 2006).** A stimulating presentation was given by Dr. Lynda Younghusband, assistant professor at the Student Counselling Centre at Memorial University. Three panelists discussed Dr. Younghusband's research from various perspectives: Dr. David Dibbon, associate dean for Undergraduate Programs with Memorial University's Faculty of Education; Ms. Denise Pike, president of the Newfoundland and Labrador Federation of School Councils; and Ms. Glenda Cluett, a teacher recently retired from the Eastern School District.

**Fisheries Policy and Rural Revitalization: An Integrated Approach (Holiday Inn, Stephenville, March 28, 2006).** What is the future of the fishery – and by implication, of rural Newfoundland and Labrador – given the changes in the resource, in the markets and in technology? Eric Dunne, interim executive director of the Canadian Fisheries Innovation Centre at the Marine Institute, explored the options available to tackle the challenges ahead.

**Rural: Is It Worth Saving? (Sir Wilfred Grenfell College, April 24, 2006).** Rural areas throughout the developed world are experiencing a crisis, and Newfoundland and Labrador is no different: loss of services, youth out-migration, economic collapse, environmental challenges, struggles in governance and a culture of poverty. The crisis of rural communities is not simply an economic or structural crisis, but also a social and cultural one. Can rural Newfoundland and Labrador be saved? Should we even bother? Dr. Ivan Emke, associate professor and program chair of Social/Cultural Studies, Sir Wilfred Grenfell College, outlines some ways in which we can think more broadly and holistically about the nature of rural areas in a modern, globalizing era. The video is available at:

**Meeting the Challenge of Regional Economic Development: Lessons from Ireland (Memorial University, May 30, 2006).** The “Celtic Tiger” is often cited as a classic example of how a small economy can prosper. What is less well known is that the Irish economy is currently going through a period of transition as it continues its efforts to attract inward investment while at the same time redressing the imbalance in economic development between Dublin and rural

Ireland. These challenges are very similar to those faced by Newfoundland and Labrador. Are there any lessons which can be learned by studying what Ireland is doing to address these challenges? The video is available at:

**Getting Connected: Will Communications Technologies Transform your Community?**

**(Bird Island Resort, St. Bride's, November 7, 2006)** The Avalon Gateway Region (Zone 18) does not yet have access to high-speed Internet, and local business people and others feel that this is hampering the region's development. This session looked at how the region could use the latest communications technologies – such as the Internet, mobile phones, computers and satellite systems – to support economic development and improve its quality of life: education and healthcare, more competitive businesses and industries, and bridge the divide between rural and urban economies. The session also looked at what changes to the communications infrastructure, such as access to high-speed Internet, are required to allow the Avalon Gateway Region to tap into the potential of connectivity. The session was led by Dr. Dale Foster, professor in the Faculty of Business Administration at Memorial University. She was joined by panelists Pat Curran, executive director of the Irish Loop Development Board (which recently implemented a broadband strategy), Paul Dubé, executive director of the Newfoundland Association of Technology Industries, and Harvey Brenton, marketing manager with the Argentia Management Authority. The session was held at the Bird Island Resort in St. Bride's, in conjunction with a Regional Workshop to be held the following day. Approximately 60 people attended the event.

**Offshore Oil and Gas: Is Newfoundland and Labrador Getting "Its Fair Share"? (Inco Innovation Centre, November 15, 2006)**

The public discussions over the Hebron Field which took place in 2006 have highlighted the stakes involved in developing Newfoundland's next offshore oil field. However, the issues – royalty regimes, fallow field legislation, etc., – are complex and difficult to interpret by the public. This session provided an overview of these issues from the perspective of the three major stakeholders: the Government of Newfoundland and Labrador, the petroleum producers and the suppliers to the producers. The main presenter was Dr. Wade Locke of the Department of Economics, the province's leading researcher in this area. The panel consisted of: Jim Keating, the vice-president of business development for Newfoundland and Labrador Hydro; Brian Maynard of the Canadian Association of Petroleum Producers; and Ted Howell of the Newfoundland Ocean Industries Association. This was the first time that these three stakeholders had been gathered together in public since the failure of the Hebron negotiations and, as a result, the event was very well attended (approximately 180 people). In keeping with the Harris Centre's partnership with the Newfoundland Quarterly magazine, Dr. Locke wrote an article in the fall issue based on his presentation at the "Memorial Presents" session. This article was picked up by the Independent as was referenced in the Province of Alberta's Royalty Review Panel.

**What is Nature Worth?: Looking at Our Natural Resources Through New Eyes (Sir Wilfred Grenfell College, April 2, 2007)**

Dr. Murray Rudd, Canada Research Chair in Ecological Economics at Sir Wilfred Grenfell College in Corner Brook, outlined some possible alternatives to the traditional harvesting of natural resources, with a particular emphasis on the seal hunt. Given the opposition to the seal hunt in most industrialized countries, can new

mechanisms be created to compensate sealers in order to encourage them NOT to go sealing? Approximately 50 people attended the session, with another 15 tuning in to the “live” webcast organized by SWGC. A DVD is currently being developed of the session, for distribution to departments of fisheries, the fisheries union, the media and others.

**Tourism Development on the Viking Trail: Can Information Technology Make it Sustainable? (Plum Point, May 2, 2007)** The Viking Trail has the potential to become one of the most important tourist destinations in Eastern Canada. However, two important challenges stand in the way: the region is very large, making the coordination of marketing efforts difficult, and it is far from its markets. Information and communications technologies can help eliminate these problems caused by distance, and can help tourism operators promote themselves more effectively in their target markets. Information technology can help tourism operators share resources, train staff and better coordinate their activities. Dr. Edward Addo, the head of the tourism program at Sir Wilfred Grenfell College, delivered the main presentation. He was accompanied by a panel consisting of Loretta Decker, site supervisor of the L’Anse aux Meadows National Historic Site; Lorne Warren, an information technology consultant based in Cow Head; and Geoffrey Ash, the coordinator for Student Connections, a program of Memorial University’s Division of Lifelong Learning. Seventy-four (74) people attended this event.

**Where Will the Workers Come From? Avoiding a Labour Shortage in Labrador West (Labrador City, May 10, 2007)** The future looks very bright for iron ore, as the demand for consumer goods and industrial machinery world-wide shows no sign of slowing down. The future of Labrador West should therefore be very positive. However, as the baby boomers retire from their jobs at the region’s two mines, employers are beginning to encounter difficulties in replacing them. If current population trends continue, Labrador West will run out of workers in a few years. Dr. Doug May, an economist with Memorial University, outlined the demographic situation facing Newfoundland and Labrador, outlined suggestions about what needs to be done now to make sure this doesn’t happen. He was accompanied by three panelists: Heather Bruce-Veitch, manager of human resources at the Iron Ore Company of Canada; Wince Martin, manager of human resources and operations excellence at the Wabush Mines Group; and Dr. Keith Storey, head of the Geography Department at Memorial University and an expert in remote single-industry communities. Eighty-four (84) persons attended this event, which received considerable media attention in Labrador.

**Are Rural Areas Receiving Second-Class Health Care? (Inco Innovation Centre, June 20, 2007)** Finding and holding onto a physician in rural Newfoundland and Labrador is much harder than it is in urban areas of the province. As a result, are rural citizens getting second-class health care, or simply different care? What are the roles of medical schools, governments, health care boards and citizens to make sure rural areas attract and retain physicians? Dr. Rick Audas, a professor of health statistics and economics at Memorial University’s Faculty of Medicine, presented the findings of his research on physician recruitment and retention in Newfoundland and Labrador. He was joined by a panel consisting of Dr. James Rourke (the Dean of Medicine), Dr. Hilary Rodrigues (a rural medical practitioner, as well as the Chair of the Harris Centre’s Advisory Board) and Gregory Roberts (the Chair of Green Bay South Citizens’ Health Committee). Approximately 40 people attended this event. Since this event was held,

the Harris Centre has received a half-dozen long and impassioned communications from nurses, mostly Nurse Practitioners, who would like for the Centre to address the issue of rural medicine from a broader perspective, i.e., more than just from the perspective of physicians. Such a session will be held on November 22nd in Grand Falls-Windsor, where the Dean of Medicine (who is also a renowned expert in rural medicine) will deliver the main presentation.

**Environmental Sustainability: How to Make the Irish Loop a Leader in Environmental Excellence (Celtic Rendezvous, Bauline East, November 8, 2007)** The Irish Loop is interested in becoming a leader in the area of “sustainable development”. Sustainable development is a complex and long-term process which requires collaboration among a wide range of players: governments, volunteer groups, business people, families and ordinary citizens. How can this level of collaboration be fostered on the Southern Shore? Who should collaborate with whom and for what? What problems typically emerge in collaboration and how can they be avoided or addressed? Can collaboration help solve issues dealing with waste management, alternative energy, resource management and other issues? The discussion was led by Dr. Bruce Gilbert, a partnership consultant with Memorial University’s SafetyNet. He was accompanied by Dr. Steve Bruneau of the Faculty of Engineering and Applied Science at Memorial University, by Harold Mallowney, Deputy Mayor of Bay Bulls and Chair of the Irish Loop Development Corporation (ILDC) and by Heather Manuel, Director of the Centre for Aquaculture and Seafood Development at the Fisheries and Marine Institute. This session was held in conjunction with a Regional Workshop held in cooperation with the ILDC. Thirty-six (36) people attended on a cold and rainy Thursday evening.

**Building a Healthy Tomorrow: Health Care in Rural Newfoundland and Labrador (Mount Peyton Hotel, Grand Falls-Windsor, November 27, 2007)** What are the challenges in delivering quality health care services in Central Newfoundland? What can be done to improve the system? What is being done to provide more general practitioners and specialists in rural areas, and to increase collaboration between health care professionals? What is the role of post-secondary educational facilities, healthcare professionals, the regional health board and citizen groups in ensuring a high level of healthcare? Dr. James Rourke, the Dean of Medicine at Memorial University and a renowned expert in rural health care, addressed these issues during a "Memorial Presents" held in conjunction with a Regional Workshop in cooperation with the Exploits Valley Economic Development Corporation. He was joined by a panel consisting of: Rosemarie Goodyear, the Vice-president of Community Services with the Central Regional Integrated Health Authority; Theresa Greene, an advocate for rural health care based in Millertown; and Kim Osmond, a Primary Health Care Consultant with the Central Regional Integrated Health Authority. Approximately 80 people attended the event.

**From Ivory Tower to Regional Power: The Role of Universities and Colleges in Development (Inco Innovation Centre, January 14, 2008)** Universities and colleges produce highly-skilled workers, they conduct research which can lead to innovations, and they are a portal to the global community. They are a unique resource available to the entire community. And yet their contribution to social and economic development often goes unnoticed. A recent study by the Organization for Economic Cooperation and Development demonstrated the valuable contributions which higher-education institutions make to their societies. Atlantic

Canada was one of fourteen regions in the world which was included in this study. Dr. Wade Locke, professor of Economics at Memorial University, participated in the OECD study and wrote the report on Atlantic Canada. He outlined some of the findings of this major research project and their possible implications for Newfoundland and Labrador. He was accompanied by Elizabeth Beale, President and CEO of the Atlantic Provinces Economic Council, Cyril Farrell, Executive Director of the Atlantic Provinces Community Colleges Consortium (both members of the Harris Centre's Advisory Board), and Graham Letto, Mayor of Labrador City. A hundred people attended the event, and a further 300 watched the "live" webcast. The video of this session can be downloaded from the Harris Centre's website at: [http://www.mun.ca/harriscentre/Memorial\\_Presents/ivory\\_video.php](http://www.mun.ca/harriscentre/Memorial_Presents/ivory_video.php).

**Education Reform In Post-Confederation Newfoundland and Labrador: Politics and Lessons (Inco Innovation Centre, May 7, 2008)** Dr. Philip Warren, a former school teacher, principal, university professor and administrator, and a former Minister of Education in the Government of Newfoundland and Labrador, gave a presentation based on a book he is currently writing about the history of education since Confederation. He spoke about the various educational reform movements which took place since 1949, and how these reforms were meant to address contemporary public policy needs. He also addressed some lessons which could be applied to the educational system of the future. He was accompanied by the Honourable Ed Roberts, former Lieutenant Governor of Newfoundland and Labrador, and by Dr. Alice Collins, former Dean of Education at Memorial University. This event was the opening session of a symposium on education reform co-organized by the Faculty of Education and the Harris Centre. Approximately 100 people attended the session, and another 210 watched the "live" webcast. The video of the session can be downloaded from the Harris Centre's website at:

**Self-Government or Self-Administration?: Aboriginal Governance in Labrador (Hamilton Hotel, Happy Valley-Goose Bay, Labrador, May 13, 2008)** The number and variety of Aboriginal "self-government" initiatives in Canada's North is creating a more complex political landscape. The recent creation of Nunatsiavut as well as shared governance initiatives with the Innu Nation and the Labrador Metis Nation are local examples of this trend. This new self-assertion on the part of Aboriginal communities is creating uncertainty among the non-Aboriginal community and raising new questions about how long-standing neighbours will now interact with each other, and how natural resources – the economic engines of Canada's North – will now be exploited. The session was led by Dr. Lawrence Felt, Professor of Sociology at Memorial University in St. John's, and by Dr. David Natcher of the Department of Bioresource Policy, Business & Economics, at the University of Saskatchewan in Saskatoon, and former Canada Research Chair in Aboriginal Issues at Memorial University. They were accompanied by Ernie Maclean, Chair of the Central Labrador Economic Development Board (CLEDB) and a former Provincial Cabinet Minister, and by Peter Penashue, Deputy Grand Chief of the Innu Nation. This "Memorial Presents" was held in conjunction with the Regional Workshop with CLEDB. Fifty-three (53) people were in attendance.

**Planning for Growth: How Can we Maximize the Opportunities and Minimize the Threats? (Marystown Hotel and Convention Centre, Marystown, May 22, 2008)** The

shipyard in Marystown is poised to win a major contract to fabricate three Joint Supply Ships for the Canadian Navy. This contract, worth nearly \$3 billion, would provide employment for several hundred employees for 8-10 years. In addition to this work, the shipyard expects to win other contracts dealing with offshore oil and gas projects, which stand to bring even more workers and their families to the Burin Peninsula. These contracts will bring major changes to the economy and way of life of the area, and proper planning is required today to prepare the area. Dr. Rob Greenwood, Director of the Harris Centre, and Sam Synard, Mayor of Marystown, spoke on the need to get ready to maximize the opportunities and to minimize the threats. (Rob stood in at the last minute for Dr. Keith Storey of the Department of Geography, who experienced a last-minute medical problem which prevented his participation.) Sixty-one (61) people attended the event, which was covered by both The Telegram and the local newspaper on the Burin Peninsula.

**Making Schools Matter: Practical and Political Avenues to Curricular Change (Fong's Motel, Carbonear, November 17, 2008)** Dr. Gerald Galway, Education, Memorial University, spoke on issues such as out-migration and urbanization and how demographic trends threaten rural sustainability. Panelists were community member and retired educator Patrick Collins and M-RON CEO George Parsons discussing the issues. Held on the night before the Regional Workshop for Zone 17, the session was attended by 53 people.

**The Churchill Falls Contract: What's to Come? (Inco Innovation Centre, IIC 2001, December 3, 2008).** Presented by Dr. James Feehan, Economics, Memorial University, the purpose of this presentation was to explain the history of events that has put Churchill Falls on its current path, and to look ahead and identify what is in store for the future. The Churchill Falls hydroelectric contract, signed in 1969, has proven to be extremely unfair toward Newfoundland and Labrador. The contract will be renewed in 2016, until 2041 and under even worse conditions, and its negative impacts might be felt as far as the year 2159. Dr. Feehan reviewed the evolution of this infamous contract and advanced some ideas regarding a possible solution more to this province's advantage. One hundred and sixty-four (164) people attended in person, and another 400 watched the webcast. The session was also broadcast twice on Rogers Cable during the evening of December 29th, 2008.

**Our Energy Resources: for export only, or also for development? (Inco Innovation Centre, IIC 2001, January 19, 2009)** Andy Fisher was the main presenter, from the Faculty of Engineering and Applied Science, along with Sarah-Patricia Breen, a Masters student in the Department of Geography and Nick Burnaby, Energy Coordinator with the Atlantic Canada Chapter of the Sierra Club. What would the Energy Plan look like if regional development and the environment were front and centre? Is it possible to have a distributed approach – that is, have a large number of locally-directed, small-scale generation facilities spread across the province? What is the potential for this alternative strategy, and how could it work alongside the current provincial plan? Finally, what should be the links between energy supply and sustainable community development? Ninety-five people (95) attended in person and 161 connected to the webcast.

**Not a Nation? (Or Does Newfoundland Nationalism Make Historical Sense?) (Inco Innovation Centre, May 13, 2009)** One hundred and thirty-five people showed up to hear Dr. Sean Cadigan of the Department of History talk about Newfoundland's historic ties to the British Empire and to Canada, and to discuss how nationalistic rhetoric was used to advance social and economic causes in the colony of Britain and subsequent province of Canada. Dr. Godfrey Baldacchino of UPEI placed the Newfoundland situation in its current global context, while David Cochrane of CBC Newfoundland and Labrador explained that nationalistic rhetoric was now also used against large corporations located outside the province. The session was recorded in audio format and later uploaded to the Harris Centre's website.

**The Artist as Rural Entrepreneur (Bonne Bay Marine Station, May 19, 2009)** Charlotte Jones, Acting Curator at the Sir Wilfred Grenfell College Art Gallery, highlighted the role of artists and tradition bearers in developing the tourism industry in rural areas of the province. She was accompanied by two rural entrepreneurs, Gaylene Buckle of Theatre Newfoundland and Labrador, and Shirley Montague of the Trails, Tales and Tunes Festival (TTTF) in Gros Morne National Park. Approximately 30 people attended the event, which was held in concert with the TTTF.

**Teacher Education in Canada: Issues and Challenges (Sheraton Hotel, St. John's, October 14, 2009)** Dr. Robert Crocker, Professor Emeritus with Memorial University's Faculty of Education, compared teacher education programs across the country to determine how well they were preparing student teachers for the public education system as well as the post-secondary system. He was accompanied by Dr. Clare Kostik of the Ontario Institute for Studies in Education, and Dr. Bruce Sheppard of Memorial's Faculty of Education. This session was held in conjunction with the "Edge Conference", an international conference organized by the Faculty of Education. 70 people braved an unusual October blizzard while another 127 watched the "live" webcast, from Canada, the US, Norway and Italy.

**25th Anniversary of the Atlantic Accord (Angus Bruneau Lecture Theatre, St. John's, February 11, 2010)** The 1985 Atlantic Accord is one of the most important documents in the history of Newfoundland and Labrador. As a direct result of the Accord, the province is experiencing a historical level of prosperity, the Provincial debt has been significantly reduced and the province is poised to become the hub of oil and gas exploration in Eastern Canada and the Arctic. Dr. Richard Cullen, visiting professor University of Hong Kong and Dr. Wade Locke of Memorial University presented. 184 attended and 131 watched via webcast.

**New Adventures: Developing a Sustainable Tourism Industry in Northern Labrador (Community Centre, Nain, April 20, 2010)** Approximately 50 people attended this session to discuss the future of the tourism industry on the North Coast of Labrador. Dr. Edward Addo, professor of tourism studies at Sir Wilfred Grenfell College, outlined the principles underlying sustainable tourism development, and he was joined by Derek Kowalchuk, the Director of the Torngasok Cultural Centre, and Judy Rowell, Superintendent of the new Torngat Mountains National Park, who both provided a strong local context for these underlying principles. The session was held as part of a "Regional Workshop" organized in conjunction with the Nunatsiavut Government.

**What's for Dinner: Building a Healthy, Reliable Food Supply for Newfoundland and Labrador.** Dr. Kevin Morgan, professor of European regional development at Cardiff University in Wales, spoke of the "Five P's" of food security – planners, politicians, places, public policies and people – and how they all interact to promote or to detract food security. He was accompanied by Kristie Jameson, executive director of the Newfoundland and Labrador Food Security Network, and Kristen Lowitt, PhD candidate at Memorial University, who provided the local context for Dr. Morgan's more global observations. The session was held in the Angus Bruneau Lecture Theatre in the Engineering Building on the St. John's campus of Memorial University and was webcast "live". Approximately 70 people attended in person and just over 200 viewed the webcast.

**Harnessing the Internet for Regional Development: Creating a Stronger Economy and Society Through E-Learning Technology (Delta Hotel and Convention Centre, St. John's, October 13, 2010)** Ann-Marie Vaughan, Director of Memorial University's Distance Education and Learning Technologies, along with Craig Pollett of Municipalities Newfoundland and Labrador, and Kerry Murray of the Newfoundland and Labrador Federation of Labour, examined how the electronic infrastructure which permeates the province could be used to build capacity within the public policy and regional development community. The session was webcast.

**Whose Forest Is It? Issues of integrated future forest management in Newfoundland and Labrador (Grenfell Campus, Corner Brook, Jan. 26, 2011).** Dr. Rainer Baehre, professor of Historical and Social-Cultural Studies at Sir Wilfred Grenfell College was the main presenter. Panelists were Dr. Sean Cadigan, professor of history at the St. John's campus of Memorial University, Dr. Erin Kelly of the Environmental Policy Unit at the Corner Brook campus, and Sean Dolter of the Model Forest of Newfoundland and Labrador. The closures of pulp-and-paper mills in Stephenville and Grand Falls have raised important questions about the future role of the forest and corporate landholdings in this province. This declining industry also has seen the Kruger mill in Corner Brook come under the spotlight raising similar concerns. What is to be done with the forest and the land in light of the global economic and environmental pressures which have been brought to bear on the sustainability of pulp-and-paper production and related logging? What are the prospects for this sector and what alternatives exist for forest use? What role do the various stakeholders have in determining its future? How have other jurisdictions dealt with such problems? And perhaps most importantly, whose forest is it? Approximately 70 people attended and the event was also broadcast on Rogers local television.

**Health Care in 2020: Can Newfoundland and Labrador Lead the Way? (Memorial University, St. John's, Feb. 15, 2011).** John G. Abbott, CEO of the Health Care Council of Canada, and Dr. James Rourke, Dean of Medicine at Memorial University. With an aging population and more engaged patients, the expectations for cutting-edge healthcare are high; however, health is just one service among many. As more is spent on health care, less goes to other essential areas including education, public safety, and recreation, among others, many of which have the potential to affect people's health and wellbeing at a fundamental level.



We need to act today to meet the needs of 2020 and beyond, but this raises some significant questions: what kinds of treatments and services will our province be able to afford, and who will decide? The event was attended by approximately 90 people and was also webcast.

## Appendix 9: Synergy Sessions Held

Synergy Sessions provide an opportunity for government officials, representatives of non-governmental organizations and University members to address public policy issues in a confidential setting. The audience varies depending upon the topic.

Participation in these sessions is by invitation only, and comments made in the sessions are off-the-record and not for attribution. No minutes are kept of the discussion. The value of the sessions lies in creating synergies between organizations and in helping to eliminate policy silos. They are also a unique method of providing two-way knowledge transfer, where academics provide a theoretical framework or global perspective on an issue, and government and non-government representatives provide concrete examples of the issue.

Synergy Sessions are held at lunchtime on the campus of Memorial University and they last for approximately an hour-and-a-half. The typical session features a presenter from Memorial and a presenter from government or a non-governmental organization, who each speak for about 10 minutes. The rest of the time is spent in a discussion with the audience.

- **Community Accounts: Their Making, Current Status and Future Prospects**, Alton Hollett (Newfoundland Statistics Agency) and Dr. Doug May (Department of Economics), June 25, 2004.

- **Regional Economic Development and Schools Teacher Internships**, Don Hogan (ACOA) and Phyllis Reardon (REDAS, Faculty of Education), July 28, 2004.

- **Oceans and Ecosystems Science for the Future – Opportunities for Partnerships**, Dr. George Rose (Marine Institute), Ben Davis (DFO), Mike Warren (DFA), and Harvey Jarvis (FFAW), October 27, 2004.

- **Partnering to Build Development And Evaluation Skills**, Bea Courtney (Canadian Evaluation Society), and 2004 MUN Case Team Members, Rachel Alwala, Trina Caines and Jennifer Turner, November 23, 2004.

- **Business Retention and Expansion Project: A New Approach to Fostering Business Growth**, Bonnie Simmons (P.J. Gardiner Institute) and Derek Staubitzer (INTRD), March 1, 2005.

- **Collaborative Research: Barriers and Opportunities**, Dr. Stephen Bornstein (NL-AHR) and Dr. Stephen Tomblin (Political Science), March 23, 2005.

- **The Atlantic Trade and Investment Partnership: Helping Local Business Succeed Internationally**, Susan Vaughan (CIBS) and Paul Maher (ACOA), May 10th, 2005.

- **Public Service Management Development: Future Directions?**, Karen Taylor (Newfoundland and Labrador Federal Council Secretariat), Roma Bridger (Centre for Learning and Development, Executive Council) and Bill Morrissey (CMD), June 29th, 2005.

- **From Student to Resident: How Can Newfoundland and Labrador Compete In Attracting and Retaining International Students?** Dr. Chet Jablonski, Dean of Graduate Studies and Sheila Devine, Director of Student Recruitment, both of Memorial University, and Nellie Burke, Director of Immigration Policy with the Department of Human Resources, Labour & Employment, January 26, 2006.

- **Sharing Prosperity: Ireland's National Spatial Strategy** Dr. David Stewart, Faculty of Business Administration, April 10, 2006.

- **Regions, Rural Development and Governance: A Comparative Analysis of the Newfoundland & Labrador and Ireland Contexts**, Dr. David Douglas, School of Environmental Design and Rural Development at the University of Guelph, May 31, 2006

- **Understanding and Managing Rural-Urban Interaction in Newfoundland and Labrador: Implications for Economic Sustainability, Labour Market Development and Local Governance**, Dr. David Freshwater of the University of Kentucky and Dr. Alvin Simms of Memorial's Department of Geography.

- **Regulatory Reform in Australia: Lessons for Newfoundland and Labrador?**, Dr. Peter Carroll of the University of Tasmania, October 30, 2006.

- **Markets, Capital, and Politics: Newfoundland and Labrador's Economic Conundrum**, Colin Preston, a recent Masters graduate from Memorial's Department of History and currently on the staff of Grenfell College, November 30, 2006, at Grenfell College.

- **The Dragon is Awake and Will Walk With Us: Newfoundland and Labrador Engaging China**, George Lee, January 30, 2007.

- **Diversification and clustering in the provincial economy: What prospects for growing our base of globally competitive high-tech firms?** Michael Wernerheim, Department of Economics, March 1, 2007.

- **Rural Development: Are Governments Doing Enough to Support Local Volunteers?**, Mark Jones, PhD candidate in anthropology at Memorial University, April 27, 2007.

- **Newfoundland and the Atlantic Gateway: Why Canada's Shipping Policy Needs to Change**, Professor J. Richard Hodgson of Dalhousie University, July 3rd, 2007.

- **What Happens To Technology Ideas That Go Bust?**, Dr. Bob Curtis of the Regional Technology Development Corporation (RTDC) of Cape Cod, July 14, 2007.

- **Maintaining a Viable Inshore Marine Fishery: Lessons from Gujarat State, India**, Dr. Jyothis, an Associate Fellow at the Centre for Economic and Social Studies in Hyderabad, India, August 7, 2007.

- **Marine Learning-Innovation Systems: the Case of Norway**, Dr. Thorvald Gran, Associate Professor of Administration and Organization Theory at the University of Bergen in Norway (September 26th, 2007); 23 people attended the session.

- **A Critical Analysis of Coastal and Ocean Governance Models**, Dr. Svein Jentoft of the University of Tromsø, Norway and Dr. Ratana Chuenpagdee of Memorial University's Geography Department (October 31, 2007); 30 people were in attendance.
- **From e-Learning to e-Living: Maximizing our Electronic Infrastructure**; Dr. Ken Stevens of the Faculty of Education (November 21st, 2007); 35 people attended.
- Intergovernmental **challenges for Inuit-oriented governments in Canada: Perspectives from Nunavut**, Dr. Annis May Timpson, Director of the Centre of Canadian Studies at the University of Edinburgh (February 11, 2008); 28 people attended.
- **Engaging Aboriginal Governments in Major Project Developments**, Dave Kennedy of Strategic Aboriginal Consulting Inc. in Vancouver (February 27, 2008); 25 people attended.
- **Coping With Change: Working With What You've Got**, Dr. Richard Cullen, Law Professor at the University of Hong Kong (March 5, 2008); 16 people participated.
- **How Green is my Organization? Lessons from Mountain Equipment Co-op**, Linda Bartlett, Chair of Mountain Equipment Co-op (March 7, 2008); 30 people attended.
- **Active Labour Market Policy: Applications for Local Labour Markets and Regional Development**, Dr. David Freshwater, Director of Graduate Studies for Agricultural Economics at the University of Kentucky (March 14th, 2008); 37 people attended.
- **Thinking Outside the Box: The Unique Way the Canadian Forces is Helping the Government of Afghanistan**, Cdr. Mark Chupick, member of National Defence Headquarters Policy Group responsible for Afghanistan (May 7, 2008); 19 people attended.
- **The Absence of Opportunity and the Prospect of Prosperity: Understanding the Dynamics of Migration Within Newfoundland and Labrador**, Professor Scott Lynch of Memorial University's Department of Economics (May 16, 2008); 38 people attended.
- **Integrated Seaport Marketing and Contemporary Issues**, October 1, 2008. Dr. Stephen Cahoon, Head of the Department of Maritime and Logistics Management at the Australian Maritime College in Tasmania, spoke about the need for seaports to raise their profile as agents of development and to become more competitive with other modes of transport. Fifteen people attended this session, which was co-sponsored by the Marine Institute.
- **Made-in-Canada Leadership**, October 6, 2008. Françoise Morissette of the Industrial Relations Centre at Queen's University spoke of the "leadership deficit" in Canada, and the steps needed to correct this situation. Approximately 40 people attended this session, which was co-sponsored by the Faculty of Business Administration.
- **British Columbia Goes Carbon Neutral by 2010**, October 8, 2008. Nichola Wade of the Government of British Columbia gave two presentations, the first dealing with government operations and the second dealing with post-secondary institutions, twenty-nine people attended the first session and fifteen attended the second.

- **The Elephant in the Room: the hidden costs of leasing Individual Transferable Fishing Quotas (ITQs)**, October 7, 2008. Dr. Evelyn Pinkerton of the School of Resource and Environmental Management at Simon Fraser University spoke about the deleterious impact of ITQs in the Pacific halibut fishery to 25 people representing government, the Fish, Food and Allied Workers union, academia and industry. The session was co-sponsored by the Community-University Research and Recovery Alliance (CURRA), headed by Dr. Barb Neis.
- **Congress on Campus: An Inside Perspective on the US Presidential Elections**, October 10, 2008. Two retired US Congressmen, Dr. Orval Hansen (R – ID) and Dennis Hertel (D – MI), addressed 17 people, mostly from Memorial University, on various issues of American politics, including how the current economic crisis is likely to influence the Presidential election. The session was co-sponsored by the Office of the Dean of Arts.
- **NORA – A Vision for Stronger Collaboration Among North Atlantic Neighbours**, October 24, 2008. The North Atlantic Cooperation (referred to as NORA by its members) is the development arm of the Nordic Council of Ministers which is focused on Greenland, Iceland, the Faroe Islands and Western and Northern Norway. A delegation of five members presented to 24 representatives from Memorial University and non-governmental organizations. The delegation consisted of: Jákup Mørkøre and Lars Thstrup (chairman and executive director, respectively, both from the Faroe Islands), Jørn Hansen (Greenland), Inga Ósk Jónsdóttir (Iceland) and Eirik Fiva (Northern Norway).
- **Sink or Swim: Shaping Ocean Policy in Newfoundland and Labrador**, presented by Dr. Brian Veitch, Faculty of Engineering and Applied Science, Memorial University, Thursday, November 13, 2008. Thirty-seven representatives from the university, government and NGO's participated in this session which highlighted the strategic importance of the ocean to Canada and to the province of Newfoundland and Labrador and how to engage with public policy on matters such as offshore energy, fisheries, Arctic sovereignty, coastal defence and security, and marine transportation.
- **The Absence of Opportunity and the Prospect of Prosperity: Understanding the Dynamics of Migration Within Newfoundland and Labrador**, Professor Scott Lynch of Memorial University's Department of Economics (Sir Wilfred Grenfell College, January 12, 2009) 44 attended.
- **Canadian Bilateral Relations with China: Priorities for Engagement**, Eric Walsh, Director of North Asia Relations with Foreign Affairs and International Trade Canada, identified the four themes upon which Canada and China have agreed to focus relations: trade & investment, environment, health, and governance (Spencer Hall, April 14, 2009). 23 people were in attendance.
- **Building Cruise Ship Tourism in Newfoundland and Labrador: Issues and Challenges**, Dr. Ross Klein of the School of Social Work and an internationally-recognized expert in the cruise industry, discussed the carrying capacity of ports in the province and the implications when capacity is exceeded, and how to improve the shoreside experience for passengers.

(Spencer Hall, April 20, 2009) Eleven people attended. (The event was inadvertently held on St. George's Day, a holiday for the Provincial Government.)

- **Climate Change: Global Action for Global Change**, Hon. Stéphane Dion discussed the hard decisions facing the government of Canada, in the context of our country's regional differences, the climate and energy policy changes in Obama's United States, and the upcoming high-stakes UN Climate Change Conference in Copenhagen (S.J Carew Building, August 27, 2009). 180 attended in St. John's and 30 attended at Sir Wilfred Grenfell College by videoconference.

- **Will the Cod Ever Come Back? Comparing the Grand Banks with New England and the North Sea**, Dr. Ray Hilborn from the University of Washington discussed the past, present and future scenarios for cod stocks in the North Atlantic. Using comparative data, he highlighted major differences in their histories. The North Sea and Georges Bank are both seriously overfished, but remain very productive, concluding that there is considerable annual surplus production and if fishing was removed they would rebuild reasonably rapidly (Spencer Hall, September 17, 2009). 47 people were in attendance.

- **Biomass/Bioenergy: Forest Sector Regeneration?** Mr. Peter Milley, Halifax Global Inc. Mr. Milley explored various biomass processing technologies to which idled forestry processing facilities can potentially be converted. Opportunities for public policy changes and other new initiatives were suggested to foster combinations of processing technologies and products which can serve as the foundation for a viable forest sector of the future (Spencer Hall, September 21, 2009). 29 people were in attendance.

- **Offshore Petroleum Industrial Benefits Update**. Mark Shrimpton of Stantec presented the most recent data from a series of reports for Petroleum Research Atlantic Canada (PRAC), which focused on the industrial benefits Newfoundland and Labrador has received from its offshore petroleum industry, including: the industry's contribution to the provincial GDP, employment and other economic indicators; its effects on infrastructure, education, training and research and development; and, its past and potential contribution to the Province's economic development (Spencer Hall, October 2, 2009). 40 people were in attendance.

- **Embracing a 21st Century Model of Innovation: Why the Social Sciences and Humanities Have Moved to Centre Stage**. Dr. Chad Gaffield, President of Social Science and Humanities Research Council, explored the context of Canadian universities holding a central place in research and innovation by supporting talented people with "codified," "embodied" and "tacit" knowledge. With the new emphasis on people, their ideas and their intellectual capacity, it can help explain why the social sciences and humanities have moved to centre stage to embrace a 21st century model of innovation. He addressed the question of how we can build on the success thus far is a key question for campuses and communities across Canada (Spencer Hall, October 5, 2009). 30 people were in attendance.

- **Canadian Manufacturers: Meeting the challenges of global competition**. Mr. Jayson Myers, President of Canadian Manufacturers & Exporters, presented on the concerns and challenges for Canadian manufacturers in the current economic crisis. He provided Canada-wide statistics and had insightful and innovative ideas on how the Canadian manufacturing and

exporting industry will thrive in the coming years (Genesis Boardroom, October 29, 2009). 22 people in attendance.

- **The Organization of Clustering and Innovation in the Ocean Technology Sector in Newfoundland and Labrador and the St. John's City-Region.** Dr. Josh Lepawsky discussed his most recent report on the Ocean Technology sector in the St. John's city region. Using a methodology and criteria defining "cluster", Dr. Lepawsky and his team deem conducted interviews and collected empirical data to confirm the cluster here. Recommendations include: more talent attraction and retention, more beneficial policy implications. (NRC IOT, Caribbean Room. Tuesday January 12, 2010.) 39 people attended.

- **Social Dynamics that Drive Knowledge-Based local Economic Development.** Dr. Greg Spencer of the Munk Centre for International Studies at the University of Toronto explained how, in an increasingly interconnected global economy, local jurisdictions will have little choice but to lower taxes and cut public spending in order to remain economically competitive, unless they pursue high-value-added, knowledge-based strategies (Spencer Hall, 4th floor, February 18, 2010).

- **Regional Universities: Managing Growth and Change.** Dr. Mike Hefferan, Pro Vice Chancellor (Regional Engagement) at the University of the Sunshine Coast in Queensland, Australia, explored the triumphs, trials and lessons learned by the University and how these lessons are applicable elsewhere in the world. About 30 people attended this session, held in the Senate boardroom in the Education Building (May 4, 2010).

- **Community Foundations: Innovative Vehicles for Rural and Northern Development.** Ryan Gibson, PhD candidate in Memorial's Department of Geography, looked at how community foundations channel private donations into projects that support and enrich the quality of life in the communities they serve and invest the interest in the community projects. Twenty people representing government, academia, and a community foundation attended this session, which was held in the Geography seminar room on May 12, 2010.

- **Maritime Clusters: Tools for Regional Development – A Global Comparison.** Dr. Richard Shearmur of the Université du Québec's Institut national de la Recherche scientifique (INRS) in Montreal spoke of his research on maritime clusters in Brest (France), Copenhagen, Tromsø (Norway) and St. John's, and the similarities and differences between these clusters. St. John's compared favourably with these clusters, given the organic nature of its development and the close relationship among industry, academia, government and NGOs (Institute for Ocean Technology, June 9, 2010). Forty people in attendance, representing all components of St. John's maritime cluster.

- **Connecting Innovation: Entrepreneurial Networks in Action.** June Holley, founder of the Appalachian Centre for Economic Networks and "network weaver", outlined the evolution of an entrepreneurial network in rural Ohio which was created when traditional industries disappeared. The grassroots evolution of this network provides a useful model for small-scale entrepreneurial development in rural and remote areas, including lessons for business,

government and mediating organizations (Arts and Administration Annex, June 9, 2010). Thirty people in attendance, representing academia and the regional development community.

**- The Regional Economic Capacity Index: An Innovative and Flexible Approach for Labour Market and Regional Diagnostics.** Dr. Alvin Simms of the Department of Geography, explained the Regional Economic Capacity Index, a new on-line tool which helps to identify and visualize “functional regions” in Newfoundland and Labrador (and which can also be adapted for any other region). The Harris Centre was involved in the development of this tool, which has the potential to greatly facilitate the work of decision-makers (Science Building, SN-2000, October 10, 2010). Eight people attended this early-morning technical session, representing academia and governments.

**- Revitalizing Rural and Urban Relations: Bridging Stories and Policies.** A small but influential audience gathered to hear Dr. Bill Reimer, a sociologist at Concordia University in Montreal and the director of the New Rural Economy research project, speak of the evolving understanding of rural-urban relations and outlined a number of examples of innovative relationships between urban agglomerations and surrounding (and even remote) rural areas, in Canada and elsewhere. He identified seven strategies for linking rural areas to urban agglomerations (ACOA boardroom, Cabot Place, June 14, 2010). Ten people attended, from government, NGOs and Memorial University.

**- North Atlantic Knowledge Network: Linking Regions for Dialogue and Partnership.** Sheila Downer, Managing Director of SmartLabrador Inc., based in Forteau, Labrador, spoke of a new network which brings together organizations and individuals from across the North Atlantic, for the purpose of sharing information and experiences about regional development in island and remote jurisdictions. Possible linkages to Yaffle were identified as well as partnering with Memorial University’s Distance Education Learning Technologies (McCann Boardroom, Education Building, July 14, 2010). Ten people attended.

**- Major developments in INAC’s Approach to Sustainable Development.** Dr. Nadia Ferrara, Senior Policy Manager in the Sustainable Development Division at Indian and Northern Affairs Canada outlined the “whole-of-government” approach taken by INAC in engaging Aboriginal and northern communities. 16 people, all from Memorial attended this session, held in the Geography seminar room on August 18, 2010.

**- Green Power, Green Jobs: What Does It Mean for Rural Places?** Dr. David Freshwater of the University of Kentucky outlined the potential of “green power” for rural regions, but also the challenges in taking this power to market. Green power is essentially becoming the newest form of industrial policy; the question for rural areas is, whether they will see significant employment effects if green power accounts for more of our energy supply. 37 people attended, including senior Federal and Provincial government officials (Beatrice Watts Boardroom, September 14, 2010).

**- Challenges and Opportunities in the Coming Maritime Century.** Rear Admiral David Gardam, Commander of Maritime Forces Atlantic in Halifax, reminded the audience of the opportunities facing Canada in the Arctic and in other regions, but also of the major challenges



facing trading nations, which depend overwhelmingly on maritime traffic. Thirty-one people attended, representing Memorial University, the Federal and Provincial governments, and industry. (Lifelong Learning boardroom, October 15, 2010).

- **What's at Stake? Why Municipalities Must Now Manage Strategic Risks.** Dr. Tom Cooper of the Faculty of Business Administration described the risks facing municipalities in Newfoundland and Labrador (including economic, environmental and operational), and suggested some ways in which these risks could be managed. This was the first lunchtime session webcast "live", using the Elluminate Live system provided by DELT. A total of 22 people attended the session in person, and another 4 (including one from Queen's University) viewed the webcast; attendees came from academia, municipal and provincial governments, the consulting community and the NGO community. (Earth Sciences boardroom, November 26, 2010).

**Land of Opportunity? Why Immigrants Fare Better in Atlantic Canada** (Spencer Hall, January 21, 2011) Pam Toope, Senior Director of Labour Market Development with the Government of Newfoundland and Labrador, spoke about the labour market challenges facing the province and Dr. Ather Akbari, professor of economics at St. Mary's University in Halifax, spoke of how immigrants to Atlantic Canada seem to fare better economically than residents of the region – which is in contrast to the rest of Canada, where immigrants under-perform the rest of the population. The event was attended by 31 persons and was viewed by an additional 8 people via webinar.

**Canada in Afghanistan: Lessons Learned, New Roles** (Junior Common Room, January 31, 2011) His Excellency, William Crosbie, Ambassador of Canada to Afghanistan, outlined what progress had been made in that country to date and explained Canada's changing role in that country. His *in camera* presentation was frank and candid, and provided rich context for the stories which regularly appear in the media. Forty-six people attended the event in person, and another 6 watched via the Internet.

# Appendix 10: Newfoundland Quarterly

The Newfoundland Quarterly is a 102 year-old journal focused on the arts, culture, history, industry and people of Newfoundland and Labrador. It is published by the Newfoundland Quarterly Foundation Board, a not-for-profit charitable foundation. Owned by Memorial University of Newfoundland, the Newfoundland Quarterly features contributions from the province's top writers and visual artists as well as writings by our most prominent people. Many contributors have a presence on the national and international stage.

Under a partnership agreement between the Harris Centre and the Newfoundland Quarterly, the Harris Centre is provided with four pages in each edition of the magazine, to insert an article on a topic related to regional policy and development. These articles are usually based on a "Memorial Presents", a Synergy Session or some other public event. The articles can be found on the Harris Centre's website at [www.mun.ca/harriscentre/reports/nlquarterly/](http://www.mun.ca/harriscentre/reports/nlquarterly/).

Here is the list of articles published in the Newfoundland Article since the partnership was established in 2005:

- **New Stories from Newfoundland: From Poverty to Prosperity?** Dr. Kevin Morgan, University of Cardiff, in Volume 103, Number 2 (2010)
- **The Emergence of Intangible Culture Heritage Policy in Newfoundland and Labrador.** Dr. Gerald Pocius, Department of Folklore, in Volume 103, Number 1.
- **The Challenge of Prosperity: The Role of Research and Development and Innovation in the Province of the Future.** Dr. Brian Veitch, Faculty of Engineering and Applied Science, in Volume 102, Number 4.
- **The Artist as Rural Entrepreneur**, by Charlotte Jones, Acting Curator of the Sir Wilfred Grenfell College Art Gallery, in Volume 102, Number 3 (2009).
- **The Collapse of the Northern Cod** by Art May, President Emeritus, in Volume 102, Number 2 (2009).
- **Not a Nation? (Or Why Newfoundland Nationalism Doesn't Make Historical Sense)** by Sean Cadigan, Department of History, in Volume 102, Number 1 (2009).
- **The Churchill Falls Contract: What Happened and What's to Come?** by James Feehan, Department of Economics, in Volume 101, Number 4 (2009).
- **The Absence of Opportunity: Understanding the Dynamics of Intra-Provincial Migration Within Newfoundland and Labrador**, by Scott Lynch, Department of Economics, in Volume 101, Number 3 (2008).
- **From Out-Migration to Immigration: The Changing Policy Landscape**, by Mike Clair, Harris Centre, in Volume 101, Number 2 (2008).

- **From E-Learning to E-Living**, by Dr. Ken Stevens, Faculty of Education, in Volume 100, Number 4 (2008)
- **Tourism Development on the Viking Trail: Can Information Technology Make It Sustainable?**, by Dr. - Edward Addo, Sir Wilfred Grenfell College, in Volume 100, Number 3 (2007)
- **Cutting Through the Gordian Knot: An Objective Assessment of the Equalization Implications for Newfoundland and Labrador of the 2007 Federal Budget**, by Dr. Wade Locke, Department of Economics, in Volume 100, Number 2 (2007)
- **Ecological Change — What's It Worth?**, by Dr. Murray Rudd, Sir Wilfred Grenfell College, in Volume 100, Number 1 (2007)
- **Getting Connected: Can Communication Technology Transform Rural Newfoundland and Labrador?**, by Dr. Dale Foster, Faculty of Business Administration, in Volume 99, Number 4 (2007)
- **Offshore Oil and Gas: Is Newfoundland and Labrador Getting Its Fair Share?**, by Dr. Wade Locke, Department of Economics, in Volume 99, Number 3 (2007)
- **Seeing the Future in Regional Economic Development: Lessons from Ireland**, by Dr. David Stewart, Faculty of Business Administration, in Volume 99, Number 2 (2006)
- **Is Rural Life Worth Saving?**, by Dr. Ivan Emke, Department of Social and Cultural Studies, Sir Wilfred Grenfell College, in Volume 99, Number 1 (2006)
- **Teacher Stress and Working Environments: Implications for Teaching and Learning**, by Dr. Lynda Younghusband, Student Counselling Centre, in Volume 98, Number 4 (2006)
- **Rebuilding the Grand Bank Fisheries**, Dr. Arthur May, President Emeritus, in Volume 98, Number 3 (2006).

## Appendix 11: Regional Workshops

No.	Date	Workshop Location	Zone(s)	Memorial Attendees	Local Attendee	Memorial Opportunities	
					s	Current	New
1	December 1, 2005	New-Wes-Valley	14	20	34	32	11
2	March 29, 2006	Stephenville	9, 10	12	36	37	12
3	May 18, 2006	L'Anse au Clair	4, 5	24	46	48	21
4	October 3, 2006	Bay d'Espoir	13	NA	NA	25	19
5	November 8, 2006	St. Bride's	18	24	43	34	33
6	May 3, 2007	Plum Point	6, 7	30	42	78	62
7	May 10, 2007	Labrador City	2	25	38	40	35
8	November 9, 2007	Bauline East	20	25	24	31	22
9	November 23, 2007	Grand Falls-Windsor	12	19	43	19	19
10	May 7, 2008	Happy Valley-Goose Bay	3	23	45	70	35
11	May 23, 2008	Marystown	16	22	46	46	39
12	November 17, 2008	Carbonear	17	28	33	35	28
13	April 20, 2010	Nain	1	15	30	67	29
14	January 27, 2011	Corner Brook	8	21	42	50	32
	<b>Totals to Date (as of Jan., 2011)</b>			<b>267</b>	<b>460</b>	<b>572</b>	<b>365</b>

## Appendix 12: Students Hired by the Harris Centre Since 2005

Program	No.	Name	Faculty/Department	Period
<b>Research Assistant Positions</b>	1	Alison White	Master of Employment Relations	Sept 2005-March 2006
	2	Bonnie Knight	Social Work	April 2006-Nov. 2006
	3	Keith Dunne	Political Science	2007
	4	Nancie Rideout	History	2007-2008
	5	Jessica Griffin	Business	Sept 2006-Nov. 2006
<b>Public Policy Interns</b>	6	Sandra Williamson	Philosophy	2007-2008
	7	Kate Reid-Shute	Law	2008-2009
	8	Cecily Pantin	Political Science	2008-2009
	9	Chelsey Laird		2009-2010
<b>Graduate Student-Industry</b>	10	Kelly Best	Folklore	March 2005-October 2005
<b>Knowledge Exchange</b>	11	Anas El-Aneed	Biochemistry	March 2005-October 2005
	12	Ed Stern	Marine Institute	Spring-Summer 2007
	13	Heidi Peet	English	Winter 2006
	14	Amy Hsiao	MBA	Fall 2007
<b>Harris Centre Evaluation</b>	15	Hope Yungblut	Applied Social Psychology	Fall 2006
	16	Ian MacInnis	Applied Social Psychology	Fall 2006
	17	Diana Leadbeater	Applied Social Psychology	Winter 2008
<b>Knowledge Impact in Society</b>	18	Hope Yungblut	Applied Social Psychology	Fall 2006
	19	Kelly Best	Ethnomusicology	Fall-Winter 2006
	20	Jill Bonnell		Fall 2006
	21	Lesley Brace	Business	Fall 2006
	22	Olivia Caldeira	Folklore	Fall 2006
	23	Amy Chislett	Education	Fall-Winter 2006
	24	Anas El-Aneed	Biochemistry	Fall 2006

	25	Hany Ellaboudy	Pharmacy	Fall-Winter 2006
	26	Ian Fong	Education	Fall-Winter 2006
	27	Grant Handrigan		Fall 2006
	28	Khandoker Abdul Hossain	Engineering	Fall-Winter 2006
	29	Kristine Nolte		Fall 2006
	30	Heidi Beth Peet	English	Fall-Winter 2006
	31	Nancie Rideout	History	Fall 2006
	32	Stefanos Stavrou		Fall 2006
	33	Sarah Wickham	Community Health	Fall 2006
	34	Tom Artiss	Philosophy	Fall 2006
	35	Charlie Bishop	Science	
	36	Kim Bonia	Community Health	
	37	Jordan Wright	Business	
	38	Sandy Williamson	Philosophy	
	39	Richard Bursey	Philosophy	
	40	Ashley Tuttle	Sociology	
	41	Mark McNeil	Science	
	42	Erin McPhee	Women's Studies	
	43	Adam Fancy	Marine Institute	
	44	Anne Lafferty	Folklore	
	45	Scott Hagell	Political Science	
	46	Matthew Fuchs	Anthropology	
	47	Leah Fusco	Sociology	
	48	Nicola Jacowski	Education	
	49	Jonathon Ritchler		
	50	Jody-Lynn Rotchford	Medicine	
	51	Ryan Norman	Applied Social Psychology	
	52	Leon Arygros		Winter 2008
	53	Gil Shalev	Philosophy	
<b>Work Term</b>	54	John Duff <sup>2</sup>	Business	Winter 2005

<b>Students</b>				
	55	John Duff <sup>2</sup>	Business	Fall 2006
	56	Steve Browne <sup>2</sup>	Business	Summer 2007
	57	Diana Leadbeater	Social Psychology	Winter 2008
	58	Albert Coombes	Engineering	Summer 2010
	59	Braeden Pilgrim	Business	Winter 2011
<b>Strategic Partnership Initiative (Funding)</b>	60	Colin Preston	History	2004-05
	61	Amanda McClean	Political Science	2004-05
	62	Roseanne Leonard	Business	2004-05
	63	Jie Xiong	Business	2004-05
	64	Colin MacDonald	Political Science	2005-06
	65	Kat Goetting	Science	2005-06
	66	Deatra Walsh	Sociology	2005-06
	67	Karen Moores	Political Science	2005-06
	68	Jenna Hawkins	Sociology	2008-09
	69	Ekaterina Lysenko	Geography	2009-11
	70	Raisa Mirza	Geography	2011-12
	71	Lynn Guppy	Women's Studies	2011-12
	72	John Quinlan	Faculty of Medicine	2011-12
	73	Jenna Hawkins	Sociology	
<b>Leading Tickles-Marine Protected Area</b>	74	Kirk Hart	Science	Summer 2005
	75	Mellisa Burke	Science	Summer 2005
	76	Danny Ings	Science	2004-05
	77	Peter Buckley	Science	Summer 2005
	78	Jillian Drover	Science	Summer 2005
	79	Anna Duggan	Science	Summer 2005
<b>Applied Research Fund (Funding)</b>	80	Mark Jones	Anthropology	2005-06
	81	Janice Esther-Tulk	Folklore	2008-2009

	82	Sarah Breen	Geography	2008-2008
	83	Kim Olson	Geography	2010-11
	84	Ryan Gibson	Geography	2010-11
	85	Tracey Winters	Anthropology	2010-11
	86	Michelle Porter	Folklore	
<b>Rural Summit</b>	87	Byron Roles		Summer 2004
<b>Galbraith Lecture</b>	88	Heidi Beth Peet	English	Winter 2005
	89	Sandy Williamson	Philosophy	Fall 2007 - Present
	90	Leah Fusco	Sociology	Fall 2007
<b>One page follow-up (Regional Workshops)</b>	91	Evan Martin	Engineering	Fall 2007
	92	Jessica Coffey	Engineering	Fall 2007
	93	Heather Brown	Engineering	Fall 2007
	94	Nicola Jacowski	Education	Fall 2007
<b>Erioderma Research Forum</b>	95	Anne Munier	Biology	Winter 2008
<b>Science and Technology Policy</b>	96	Amy Hsiao	MBA	Winter 2007
<b>MUCEP</b>	97	Kate Boland	Business	
	98	Steve Browne	Business	
	99	John Duff	Business	
	100	Corey Collins	Social Work	Winter 2010
<b>Social Dynamics of Economic Performance</b>	101	Crystal Phan	Geography	
	102	Byron Roles		
	103	David Speed	Social Psychology	Winter 2011
	104	Candice Pike	Grenfell Campus	Winter 2011
	105	Heather Hall	Queen's University	Spring 2011
<b>City of St. John's Arts Symposium</b>	106	Crystal Phan	Geography	Winter 2008
<b>Evaluation of the KIS Program</b>	107	Alan Johnson	Psychology	January-April 2009
<b>Women in Oil &amp; Gas</b>	108	Fazia Wasim	Chemistry	June 2010
<b>Association of New</b>	109	Terrence Tricco	Computer Science	June-August 2010



<b>Canadians</b>				
	110	Jennifer Will		2010-2011
<b>ACOA/FedNor Discussion Paper</b>	111	Ryan Gibson	Geography	March 2010-October 2010

## **Appendix 13: Harris Centre Major Research Projects**

**November 19, 2004: International Medical Graduates in Atlantic Canada, Phase I, Attraction and Retention, Atlantic Metropolis Centre conference, a joint paper of the Harris Centre and the Community Health Division of the faculty of Medicine (Audas, Ross and Vardy)**

The Harris Centre and the Community Health Division of the Faculty of Medicine undertook a study into the use of International Medical Graduates (IMGs) in Canada to respond to the shortage of Canadian trained physicians. Seed money for the study was provided by the Atlantic Metropolis Centre, with other funding from various sources. The study examined the reliance upon IMGs in each province and territory and the means employed for their recruitment and retention. The issue of retention is one of particular importance in the Atlantic region, in light of the fact that many IMGs tend to stay for a short time and then move on, principally to central Canada.

### **International Medical Graduates Study Phase II**

This is an extension of the Phase I study conducted by Rick Audas, Ross and Dave Vardy. The primary goal of the study was to identify unique factors differentiating those provisionally-licensed international medical graduates (IMGs) who continue to practice in Newfoundland and Labrador versus those who migrate to another province. The study also examined the conditions that lead IMGs to practice in Newfoundland and Labrador. It also reviewed the social, employment-related, cultural, spousal/familial, and environmental factors influencing provisionally-licensed IMGs who leave Newfoundland and Labrador. The study identified the conditions which stakeholders might create to promote the effective deployment and retention of provisionally-licensed IMGs in Newfoundland and Labrador.

**April 15, 2005: Survey of Employer Attitudes to New Canadians and International Workers, Prepared for the Department of Human Resources, Labour and Employment (Locke and Lynch)**

The study was undertaken by Wade Locke Economic Consulting, for the Harris Centre. The Harris Centre was contracted by the Department of Human Resources, Labour and Employment to undertake an assessment of receptivity of employers to new Canadians and international workers to address labour market shortages. The consultants used two samples covering over 400 firms. The issue of retention was raised by some respondents, who said that

experience in terms of work ethic and productivity was positive but that there was a tendency for immigrants to leave the region. The surveys were carried out by the Department of Finance, on behalf of the consultants, who designed the survey instrument and undertook the analysis of the results. The report was submitted to the Department of Human Resources, Employment and Labour.

#### **Federal Presence in Newfoundland and Labrador (Feehan and Coffin, September 2005)**

This study was funded in part by the Crosbie Group as represented by Robert Crosbie, who was introduced to the Harris Centre by Dr. Gary Gorman, Dean of the Faculty of Business. The research was being carried out by Alison Coffin, under the guidance of Dr. James Feehan, Professor of Economics. The purpose of this research was to examine trends in federal spending in the Province, compared with other provinces, with particular reference to federal employment. The project examined changes in the number of federal executive positions in the Province, as an indication of the amount of decision-making devolved to federal officials and changes in local decision-making which have occurred. The purpose was to establish baseline for more extensive examination of the underlying reasons for these trends and the extent to which changes in the federal presence impact on the economy of the Province.

#### **March 2007: The Contribution of Higher Education Institutions to Regional Economic Development**

Dr. Wade Locke of the Department of Economics participated in an OECD-led research project in 2007 on the role of colleges and universities in regional development. The study took in 14 regions in 12 countries around the world, and Dr. Locke led the research on Atlantic Canada. The Harris Centre had brokered this project, in collaboration with the Atlantic Provinces Economic Council (APEC), the Council of Atlantic Premiers (CAP), the Departments of Education in the four Atlantic Provinces, the Atlantic Association of Universities (AAU) and the Atlantic Provinces Community College Consortium (APCCC). The final report of the international study was released at an international conference in Spain in September 2008

#### **November 2008-Present:**

##### **“The Population Project”**

In November 2008, HRLE contracted Dr. Storey, through the Harris Centre and under the auspices of “The Population Project”, to assist with design and analysis of a survey on the mobile workforce. Results from the survey will be made available for further work under the Population Project.

## **2006 – Present: Social Dynamics of Economic Performance: Innovation and Creativity in City Regions (the “Wolfe Project”)**

This is a Major Collaborative Research initiative (MCRI), funded by SSHRC. The project leaders, David Wolfe and Meric Gertler, are both based at the University of Toronto. Fourteen Canadian cities are included in this \$2.5 million project, with Rob Greenwood being the lead investigator for the St. John's region. Additional funding has been accessed by the Harris Centre from the Industrial Research Innovation Fund (IRIF), Government of NL, and from the office of the Vice President (Research) to extend the research outside the St. John's city region.

The research consists of case studies to determine why certain city regions are able to generate competitive, innovative economies and how this depends on social factors not typically considered in studies of economic development. The research focuses on three themes: (1) the social dynamics of innovation, (2) creativity and talent attraction, and (3) governance and social inclusion. As part of the research, each theme has now had 75 completed interviews in the St. John's city region, with approximately 25 across the themes in each of Clarenville, Corner Brook and Labrador West.

Josh Lepawsky of the Department of Geography took the lead on theme 2 and Ann-Marie Vaughn, director of Distance Education and Learning technologies (DELT) is heading up theme 1. In addition, Reeta Tremblay, the former Vice-President (Academic) pro tem at Memorial, led the research for all three themes in Labrador West, Corner Brook and Clarenville, supported by Ken Carter with the Provincial Rural Secretariat. The research by Josh Lepawsky on the Ocean Technology Cluster, funded under the ACOA Standing Offer (see below), complemented the Wolfe project, and funding was also provided from the Wolfe project to Amanda Bitner in Political Science to support a survey of attitudes towards newcomers in NL.

Advisory committees are in place for St. John's, Corner Brook and Clarenville, and earlier efforts in Labrador West were revived through the inclusion of representatives of the Town of Labrador City. All research is completed and the team is preparing papers as part of the national project and to inform policy and practice in Newfoundland and Labrador.

## **2007 – Present: Rural-Urban Interaction in Newfoundland and Labrador: Understanding and Managing Functional Regions**

This is a key initiative under an alliance between the Canadian Rural Revitalization Foundation (CRRF) and the Federation of Canadian Municipalities (FCM).

In Newfoundland and Labrador, the Canada-Newfoundland and Labrador Labour Market Development Agreement (LMDA) approved \$329,000 over 2½ years for CRRF. In partnership with the Harris Centre, Drs. Alvin Simms and Kelly Vodden with the Geography Department at Memorial, Craig Pollett with Municipalities Newfoundland and Labrador (MNL) and Dr. David Freshwater from the University of Kentucky are working to:

Delineate and, where possible map using GIS, the range of linkages between communities in regions within the province, particularly those between urban and rural communities;

Assess existing governance mechanisms developed to manage these relations, identify gaps and make recommendations to enhance planning and decision making;

Develop a labour market attractiveness/sustainability index tool for use by community, regional and other stakeholders;

Collaborate with the membership of MNL and other partners to ensure transfer of learning and best practices, pilot new approaches and communicate lessons learned to inform policy and programs for all orders of government.

The research included detailed collaboration in three pilot regions: The Irish Loop; Twillingate-New World Islands; and the Labrador Straits. Final reports are now being produced and preparations are underway for the launch of the Regional Economic Capacity Index (RECI), an online tool for geo-spatial analysis of community and regional economic demographic, labour market, and governance capacity.

## **Appendix 14: Conferences and Workshops Organized by the Harris Centre**

### **September 22 – October 5, November 25, 2004, Growing the Economy of Newfoundland and Labrador: Regional Workshops and Provincial Symposium:**

From September 22nd to October 5th, 2004, the Harris Centre hosted four regional workshops and a provincial symposium on the topic 'Growing the Economy of Newfoundland and Labrador.' These workshops were organized with the support of a steering committee consisting of representatives of key provincial organizations with a stake in growing the economy of the province: business, labour, regional economic development boards and all three orders of government. Participants were asked to list priority actions for development and to identify the actions which should be taken by specific organizations. Governance and planning as well as human resource development and population growth were among the priority areas identified.

The Harris Centre produced a report on the workshops and symposium on November 25, 2004, along with a companion document entitled 'Memorial University as a Resource for Economic Development: The Harris Centre Responds to the Report from Regional Workshops and Provincial Symposium on Growing of Newfoundland and Labrador, September 22nd to October 5th, 2004.' The response document identified action being taken by the Harris Centre with respect to the priorities identified and the potential for future action. Locations of Workshops: Corner Brook, The Wilds, Grand Falls-Windsor and Happy Valley-Goose Bay.

### **January 28-29, 2005, Atlantic Provinces Transportation Forum, Labrador City:**

This forum was organized by the Labrador Institute along with the Harris Centre, the Combined Councils of Labrador, the Labrador Cacus of REDBs and the Provincial Government. The forum was held as one in a series of Atlantic Transportation conferences. David Vardy was the keynote speaker and he described a series of studies which had been completed by the Harris Centre, including the Labrador Marine Service review dealing with both short and long term options, as well as the pre-feasibility study into a fixed transportation link across the Strait of Belle Isle. Rob Greenwood was the conference Rapporteur. The Labrador Institute released a report on the Forum.

### **April 28, 2005, Brandon Think Tank on Immigration:**

The Harris Centre partnered with the Canadian Rural Revitalization Foundation (CRRF) and the Brandon University Rural Development Institute in a think tank on immigration to rural areas. Rob Greenwood and Dave Vardy, then Associate Director, participated in the workshop. The Harris Centre was successful in its application to ACOA (Moncton) for funding to enable

participation by a number of people from the Atlantic Region, including Dr. Hilary Rodrigues, Harris Centre Advisory Board Chair, and Officials from the Government of NL. This think tank provided an opportunity for participants to learn about the success which the Province of Manitoba has achieved in recruiting and retaining immigrants in rural areas. The report from the workshop is on the Harris Centre website.

**October 13-15, 2005, “Governance in Small Places: Lessons from North America and the North Atlantic Rim”:**

The Harris Centre partnered with the Canadian Rural Revitalization Foundation (CRRF) and the North Atlantic Islands Program (NAIP) on this international conference, which took place in Twillingate, in cooperation with the Twillingate Islands Tourism Association and the Twillingate-New World Islands Rural Development Association. Some 200 participants attended, from throughout Newfoundland and Labrador, Canada, the U.S., Iceland, the United Kingdom and Australia. The federal Rural Secretariat, Service Canada, ACOA and the Department of Innovation, Trade and Rural Development provided funding support, and Sociology Doctoral Candidate, Deatra Walsh, served as conference coordinator. On October 12, the day before the CRRF-NAIP conference, the inaugural National Rural Research Network (NRRN) Conference was also held in Twillingate, chaired by Rob Greenwood. Rob Greenwood, Memorial Sociologist, Larry Felt and Godfrey Baldacchino, Canada Research Chair in Island Studies at UPEI, co-edited a publication based on the conference, titled *Remote Control*, which was published by ISER books in 2009.

**March 1, 2006, Coasts Under Stress Workshop, St. John’s:**

Coasts Under Stress was a unique experiment in interdisciplinary research. It used a set of carefully-constructed complementary case studies on the East and West Coasts of Canada to achieve an integrated analysis of the long- and short-term impacts of socio-environmental restructuring on the health of people, their communities and the environment. Seventy natural and social scientists and 167 trainees worked together with local communities on the two coasts. The work, built around the unifying thread of environmental and human health, produced a broader multi-layered perspective on the management of natural resources than previously existed, by combining formal scientific (natural and social) and humanist analysis with the lived experience of coastal people.

It was a five-year project that started in April 2000. It was funded by the Social Sciences and Humanities Research Council of Canada and the Natural Science and Engineering Research Council of Canada, with additional funding from participating universities and partners in government, business, non-governmental organizations and First Nation groups. The goal was to offer policy makers an informed awareness of the implications, both positive and negative, of social and environmental restructuring, so that they are able to shape future policy more effectively.

In this regard, a workshop was held under the auspices of the Harris Centre on March 1st, 2006, on the campus of Memorial University. The workshop featured some of the researchers from Coasts Under Stress as well as officials from the federal and provincial governments. In total, 30 people participated.

**November 1-3, 2006, Exploring Creative Solutions for Small Coastal Communities, Labrador Straits:**

The Harris Centre partnered with SmartLabrador/Labrador IT Initiative and the Nordic Atlantic Cooperation (NORA, the Nordic Council of Ministers' policy and research organization for coastal regions) on an international North Atlantic Forum, for discussion and exchange of information regarding challenges and solutions for small coastal communities. A workshop report is available from the Harris Centre.

**December 6, 2005, Holyrood Pond-St. Vincent's Workshop:**

The Irish Loop Development Board (ILDB) initiated this project when three potential projects were forwarded to the Harris Centre on "one pagers" (one-page opportunity descriptions). The ILDB was working with the community-based Holyrood Pond Development Corporation (HPDC) on the potential for a recreational fishery based on cod and hake stocks in the pond. The Harris Centre circulated the one-pager and faculty responded from several Departments. In response to this, the ILDB, in cooperation with Harris Centre, hosted a workshop in Economic Zone 20 at the St. Vincent's Community Centre on December 6, 2005. The purpose of this workshop was to formulate a vision and identify research requirements related to the pond.

Local stakeholders, including the Department of Fisheries and Aquaculture, Fisheries and Oceans Canada and Memorial University researchers from the Ocean Science Centre, the Department of Biology, the Department of Anthropology and the Marine Institute met to discuss new research opportunities, and the beginning of the research plan. Dr. Paul Snelgrove subsequently applied for Harris Centre Applied Research Funding and was awarded funds to conduct the research, which was shared with the community through the ILDB.

**April 24-27, 2007, Community Prosperity Forum, Corner Brook:**

The Harris Centre initiated this conference as the "Second Cities" conference and approached the City of Corner Brook to co-host. It was to be held in conjunction with the Atlantic Provinces Transportation Forum. Other partners included Sir Wilfred Grenfell College, the College of the North Atlantic, APEC, the NLFM, and the Corner Brook Economic Development Corporation. Additional partners on the APTF included the Corner Brook Port Authority, the APTF secretariat at the University of New Brunswick, the Department of Transportation and Works, and Transport Canada (Atlantic Region). The two separate conferences were marketed and coordinated



together, to enhance the potential to benefit from delegates wishing to attend both. APTF focused on the transportation needs of resource industries in the Atlantic area and Second Cities dealt with regional development issues faced by “second cities” and other small to medium-sized cities.

The conferences were scheduled for October 12-13, 2006, but registrations one week prior were considered too low by the conference organizing committees and it was agreed to postpone the conferences until the new year. Second Cities was re-named the “Community Prosperity Forum” to broaden its appeal to smaller municipalities, and its program was narrowed to four topics, all covered in plenary sessions: economic development approaches; sustainable/“green” planning and practices; managing rural-urban interaction; and the role of post-secondary institutions in development. Immigration and population planning were covered by lunch speakers. Speakers were drawn from Newfoundland and Labrador, Canada and internationally (including the U.S. and Sweden). Evaluations were very positive for the conference and there was excellent local media coverage. Registration totaled 96, including speakers.

#### **May 30, 2007, Atlantic Provinces Transportation Forum, St. John’s:**

The Atlantic Provinces Transportation Forum (APTF) is held annually in Atlantic Canada, and every three years it comes to Newfoundland and Labrador. This event (which was originally scheduled for Corner Brook in October 2006) was held in St. John’s on the topic of the proposed Atlantic Gateway, a concept meant to position Canada in the global maritime trade. The Atlantic Gateway proposal calls for a major trans-shipment port (or ports) to be located in the Atlantic Region for shipping to and from the Far East, Europe and other trade partners. The forum examined whether this project would be of benefit to the province and what impact might it have on the Province’s transportation system. Experts presented on the Gateway concept and community leaders commented on the potential benefits. A Mayors’ Panel debated the merits of the proposal. A report was produced from the conference and is available on the Harris Centre website.

#### **May 16, 2007, Economic Development Benefits of the Oil and Gas Industry in Newfoundland and Labrador, St. John’s:**

The conference was co-chaired by Rob Greenwood and Dr. Randolph Cooper, executive director of the Oil and Gas Development Partnership (OGDP) at Memorial University. Sponsorship was provided by: Department of Innovation, Trade and Rural Development, Government of Newfoundland and Labrador; Department of Natural Resources, Government of Newfoundland and Labrador, Memorial University of Newfoundland; and Canadian Association of Petroleum Producers.

The conference had two major objectives. It aimed to build awareness about the oil and gas industry in the province, thereby informing a range of stakeholders about the opportunities and challenges for maximizing economic development benefits from this industry. Second, it aimed to initiate a realistic dialogue with an important cross-section of stakeholders on how the industry could be a priority for growing the provincial economy. Ultimately, however, the goal of the conference was to identify ways in which economic development from the oil industry is being fostered right now and specific new opportunities to make the most of the industry in the future. Hence the afternoon sessions responded to these questions: What are we doing to maximize these benefits? What else could we be doing? Who needs to do what?

#### **October 16-18, 2008, Knowledge in Motion 2008 Conference, St. John's:**

Hosted by the Harris Centre, the KIM Conference brought nearly 300 people to St. John's from around the province, from around the country, and from several countries around the world. Attendees represented academia, government and the non-governmental development community.

The conference looked at how academic research can be used to inform citizens, communities, industry and government through the process of "knowledge mobilization". Presentations delivered at the conference can be viewed on the conference website, located at: [www.knowledgeinmotion2008.ca/](http://www.knowledgeinmotion2008.ca/)

#### **March 8-9, 2011: Fueling the Future: Women in Oil and Gas, St. John's:**

The Harris Centre is organizing an international conference dealing with gender issues in the upstream petroleum industry. This event will bring together approximately 175-200 representatives of industry, government, post-secondary institutions and non-governmental organizations dealing with gender equity, employment readiness and economic development, and academics studying labour market issues, the petroleum industry or women's studies. Presenters and participants are expected from all over the world.

#### **October 13-15, 2011: North Atlantic Forum, St. John's:**

The Harris Centre is organizing another international conference, titled "Culture, Place and Identity at the Heart of Regional Development". This conference is expected to bring to St. John's representatives of government, academia and the tourism industry, as well as artists and tradition bearers, to share experiences and highlight initiatives and approaches that illustrate how culture is being celebrated and how it has become a community builder and economic generator for many regions. Approximately 250 people are expected to attend the event, from across the country, across the North Atlantic, and from the Pacific Rim.

Other partners in this initiative are the Canadian Rural Revitalization Foundation, whose mission is to revitalize rural Canada, and the Small Island Cultures Research Initiative, an association of researchers and activists involved in the preservation of cultural heritage and its interrelation with tourism and socio-economic development in islands.

A program committee composed of representatives of all three levels of government, as well as of academics and relevant NGOs, has been created, and planning is progressing well. A call for papers has just been issued, with the program being finalized by winter 2011.

